

AGENDA SUPPLEMENT (1)

Meeting: Group Leaders Meeting with Trade Union Representatives

Place: Council Chamber - County Hall, Bythesea Road, Trowbridge, BA14 8JN

Date: Tuesday 1 February 2022

Time: 4.40 pm

The Agenda for the above meeting was published on 24 January 2022. Additional documents are now available and are attached to this Agenda Supplement.

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This Agenda and all the documents referred to within it are available on the Council's website at www.wiltshire.gov.uk

4 **Wiltshire Council Financial Plan Update 2022/23 (Pages 3 - 68)**

- MTFs including Annex 9 (Fees and Charges)
- Capital Strategy 2022-2023 to 2029-2030

DATE OF PUBLICATION: 26 January 2022

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Council Budget 2022/23 and Medium Term Financial Strategy 2022/23 to 2024/25

This document sets out the Council's Budget 2022/23 and Medium Term Financial Strategy (MTFS) to 2024/25.

It maps out in financial terms the Council's journey for the 2022/23 budget and the following two years, taking its direction from the Council's new Business Plan.

The budget will be refreshed annually to take account of any local or national changes and to provide for a three year financial plan in line with the Government's three year spending review. It will follow any review or refresh of the Council's new Business Plan in subsequent years, incorporating any resulting financial changes. It will also be updated for changes in national and local funding assumptions, local income projections, spending pressures and any changes in savings plans.

Finally, the document sets out in detail the proposed saving plans and the estimates and assumptions used in developing the Budget and the MTFS. Those assumptions will be reviewed on a continued basis and, if necessary, amended for future years as more data and evidence on service demands and funding becomes available.

As such, whilst the budget estimates for 2022/23 have been proposed and are set, budgets for the ensuing years 2023/24 – 2024/25 are indicative only and are likely to significantly change before the final budgets for those years are approved as part of the annual cycle.

FUNDING ASSUMPTIONS

The Council receives its funding to deliver services in the main from local taxes, council tax and business rates. It also receives funding from Government in the form of grant. Where this grant is either ringfenced or service specific e.g. Public Health, it is budgeted for against the service it relates too. All other grants are considered core funding and are held 'below the line' to fund the spending on services.

This section will go through the assumptions and data being used to estimate the level of funding being received for those three main funding sources.

Council Tax

The forecast for Council Tax income is driven by two main factors:

a) The number of Band D equivalent properties, known as the 'taxbase'.

The taxbase for 2022/23 is estimated 189,964.37 Band D equivalents. Going forward, the Council has assumed a collection rate of 98.8% and annual 'growth' of around 1.2% p.a. It is forecast that, by 2024/25, the taxbase will be 194,550.87 Band equivalents.

b) The charge per Band D equivalent property.

The Council tax charge 2022/23 is £1,638.16, a general rise of 1.99%, plus a further 1% levy for Adult Social Care. A total 2.99% increase on the 2021/22 charge.

Forecasts for later years of the MTFs are based on a further general rise of 1.99% p.a. in each year from 2023/24 to 20234/25, plus one more year of the Adult Social Care levy at 1% in 2023/24.

The current Government Council Tax Referendum prescribed limit of 2% for 2022/23 was announced in the provisional settlement.

Also, in the settlement an Adult Social Care levy of 1% for each of the next three years was permissible for those Councils who have social care responsibilities. This must be spent wholly on Adult Social Services.

The table below sets out the detail on the Council Tax assumptions over the MTFs.

	2021/22	2022/23	2023/24	2024/25
Tax base (Band D Equivalents)	187,517.40	189,964.37	192,243.94	194,550.87
Increase in properties		2,446.97	2,279.57	2,306.93
% increase		1.3%	1.2%	1.2%
Band D Charge (£p)	£1,590.60	£1,638.16	£1,687.14	£1,720.71
Increase in £p		£47.56	£48.98	£33.57
Price % increase		2.99%	2.99%	1.99%
Total Council Tax revenue (£m)	298.265	311.192	324.342	334.766
Increase in £		12.927	13.151	10.424
Increase in %		4.33%	4.23%	3.21%

Business Rates

National Non Domestic Rates (NNDR) are charged on non-domestic properties such as shops, offices and factories. They are calculated using the rateable value (RV) of an eligible property and multiplying it by the appropriate multiplier. The RV is set by the Valuations Office Agency (VOA).

The Council bills all registered properties and under the current national 50:50 business rate retention scheme, the Council retain 49%, the Fire Authority 1% and 50% of the business rates collected is paid over to the Government.

When the 50:50 business rate retention system was introduced in 2013/14, as part of wide changing reforms to Local Government Funding, the Government also introduced a tariff and top up redistribution system based on the overall funding baseline that was set to ensure no Council lost out or indeed profited from the new Local Government funding system.

The level of tariff is estimated at circa £14m and is taken off at source as part of the business rate mechanism, when you take this into the rate retention mechanism, the Council retains around 39% of the distributable business rates within Wiltshire.

The Government announced in the spending review that it would freeze the increase in the multiplier rate for 2022/23 to provide continuing support to businesses. Consequently, the Government announced in the provisional settlement that it would compensate Local Government for the loss of business rates because of the freeze. It is estimated therefore that Wiltshire will receive around £1.16m in funding through a section 31 grant in 2022/23 only, given the intention for business rate reform in 2023/24.

Collection Fund Surplus/Deficit

Over the past 2 years the Collection Fund has seen significant changes due to the economic impact of COVID-19 and the steps taken by government to support businesses and households. The main change has been within the business rates regime and the timing of the reliefs announced for certain business sectors and the timing of the grant to compensate councils for these reliefs. Due to the mechanism and regulation significant deficits have been seen in business rates, with s31 grant funding received in the year to mitigate the cashflow impact on councils.

The declared position of the overall Collection Fund administered by the council for 2021/22 is a surplus for Council Tax of £3.855m and a deficit for Business Rates of (£30.384m). The council's share of these balances is £3.266m and (£14.888m) respectively, resulting in an overall deficit of (£11.622m). Due to the accounting regulation for the Collection Fund this cost falls to the council during the 2022/23 financial year, and this is funded by s31 grant received in 2021/22 that will be rolled forward.

The previous year's deficit will continue to be funded by the monies set aside in the Collection Fund Volatility reserve over the 3 year period 2021/22-2023/24 as originally planned, with the timing of the financial impact across the 3 years set out in the regulations set by government.

Risk remains with the income from local taxation despite the positive indications of new homes growth and the on-going support from government and to support the mitigation of this risk for the council continue to hold a Collection Fund Volatility reserve that was created in 2020/21, and this reserve is forecast to hold £5.675m at the beginning of 2022/23.

Provisional Local Government Settlement

The Chancellor of the Exchequer announced a three year spending review on 27 October 2021 and outlined an additional £1.6bn a year (£4.8bn over three years) in funding to Local Government and £3.6bn over three years to fund adult social care reforms.

On the 16 December 2021 the Secretary of State announced the provisional local government settlement which provided details on the grant allocations to Councils from this additional funding, together with other measures aimed at supporting Council finances.

The settlement was announced for one year with the intention for reform to take place on how local government is funded from 2023/24.

Nationally of the £1.6bn, £822m had been identified as a new grant for local services and £636m would be for social care. The balance had been top sliced by the Ministry to fund other specific activities.

Of the £636m announced nationally as additional funding for social care, £556m is to be paid as additional social care social grant and £80m to equalise out the Adult Social Care precept flexibilities. The council is set to receive £4.226m from the additional social care grant allocation but does not receive any funding from the Adult Social Care equalisation owing to its Council Tax base position compared to other authorities.

The £822m made available nationally for a new Services Grants is additional one-off funding. The Government announced that the funding covers costs for the increase in employer National Insurance contributions (see Pay Award section below) but that it would not be baselined for transitional support in future years. The allocation for the council has been confirmed as £3.991m, which is new funding for the council and was not previously included in the MTFs assumptions but has only been included for 2022/23 until Government confirm the position for 2023/24. All other grants have been assumed that they will continue at the same rate as 2022/23.

Funding for Adult Social Care reforms was also announced with £162m being made nationally for Councils with social care responsibility in 2022/23 to assist with Market Sustainability and implementing the fair cost of care. This funding will increase significantly, in line with the £3.6bn national figure, as reforms are introduced from October 2023. Wiltshire will receive £1.231m in 2022/23 and it is expected that the cost of the implementation of reforms during 2022/23 as well as the cost of the actual reforms in the latter part of the MTFs will be cost neutral, however this represents a risk to the Council given Wiltshire's high proportion of self-funders in care settings.

The provisional settlement confirmed that year 12 payments for the New Homes Bonus would now be made alongside the legacy payment of £2.407m. An additional

£4.271m of grant funding is to be paid, allocating a total of £6.678m to the council overall for the New Homes Bonus grant.

Other smaller core funding grants have been confirmed as continuing at the same level of funding as 2021/22, and these grants include the Lower Service Tier grant, confirmed at £0.498m and Rural Services Delivery Grant confirmed to continue with the same quantum and basis of allocation, which for the council is £3.480m.

Details of the core funding Government grants are provided in the table below.

Provisional Settlement Comparison	FINANCIAL YEAR 2022/23			2023/24	2024/25
	MTFS			Estimate £m	Estimate £m
	Dec 2021 £m	Settlement £m	Outcome £m		
Lower Tier Services Grant	0.473	0.498	0.025	0.498	0.498
New Homes Bonus	2.407	6.678	4.271	6.678	6.678
Rural Service Development Grant	3.479	3.479	-	3.479	3.479
New Services Grant	-	3.991	3.991	-	-
Improved Better Care Fund	9.100	9.100	-	9.100	9.100
New Social Care Grant	-	4.226	4.226	4.226	4.226
Social Care Grant	10.000	10.027	0.027	10.027	10.027
Sub total Social Care Grant	10.000	14.253	4.253	14.253	14.253
Total Government Core Funding	25.459	37.999	12.540	34.008	34.008
Section 31 inc. NNDR Multiplier Compensation	9.102	10.262	1.160	10.262	10.262
Total Specific Grants	34.561	48.261	13.700	44.270	44.270

The Council also received funding for specific service delivery from Government and these are budgeted for within the services net budget. The significant grants are detailed in the table below.

Specific Grants held in the Services Net Budget	2022/23	2023/24	2024/25
Total	£ m	£ m	£ m
Public Health Grant	17.522	17.522	17.522
Former Independent Living Fund	1.081	1.081	1.081
NNDR Admin Grant	0.614	0.614	0.614
Housing Benefit Admin subsidy	1.174	1.174	1.174
Homelessness Prevention Grant	1.005	1.005	1.005
Market Sustainability and Fair Cost of Care Fund	1.231	-	-
Local Authority Bus Subsidy	0.985	0.985	0.985
Specific Grants In the Services	23.612	22.381	22.381

Summary Forecast Resources

Based on the above assumptions the total core funding available for the Council to deliver services in 2022/23 is £418m.

It reflects the higher than anticipated increases in Council Tax income and the outcome of the provisional settlement.

Going forward in the MTFS it is anticipated that although Government grant will fall, and this is a level of uncertainty around this assumption, the additional income from council tax will see the overall resources continue to increase to £437m by 2024/25.

	2022/23	2023/24	2024/25
	£m	£m	£m
Council Tax	275.755	285.756	296.180
Social Care Levy	35.437	38.565	38.565
Business Rates	58.500	58.500	58.500
Collection Fund deficit	(12.872)	(1.250)	-
s31 Grant - CF deficit	11.622	-	-
Specific Grants	49.261	44.110	44.110
Total Funding	417.703	425.681	437.355

This will form the basis of the Councils Net Revenue Budget and fund service spending plans over the next three years.

SERVICE SPENDING PLANS

Service Spending Pressures

As for any other organisation, the Council experiences budget pressures as a result of inflation e.g. contractual and national staff pay awards, increasing demand for service provision and changes in legislation.

The Council has considered and made provision for spending pressures that are likely to materialise, totalling over £68m by 2024/25.

Some of these pressures have been recognised during the budget monitoring of the current 2021/22 financial year but the vast majority are pressures that are expected to arise based on the current assumptions and estimates. These are listed in the table below and the most significant items explained in the ensuing narrative:

	2022/23	2023/24	2024/25	Total
	£m	£m	£m	£m
Pay Inflation	7.401	4.063	4.234	15.698
Contractual Inflation	13.608	8.745	8.197	30.550
Total Inflationary Pressures	21.009	12.808	12.431	46.248
Removal of Election Costs	(1.000)	-	-	(1.000)
Revised Income Assumptions	(3.485)	(0.200)	-	(3.685)
Demand for Adult Social Care inc. Hospital Discharges	0.365	3.273	3.449	7.087
Demand for School Transport inc. SEND Transport	0.001	2.842	3.165	6.008
Demand for Children's Social Care	0.742	0.110	(0.212)	0.640
Waste Management changes	(0.299)	0.113	0.118	(0.068)
Increase for Ash Die Back	0.500	-	-	0.500
Base budget for Monkton Park PFI	0.509	-	-	0.509
Increase in scope of new income system	0.053	-	-	0.053
CCG contribution from Better Care Fund	(1.654)	-	-	(1.654)
Reduction in Corporate Legal costs	(0.250)	-	-	(0.250)
Scale back PPE requirements	(0.270)	-	-	(0.270)
Financing the Capital Programme	0.154	8.933	3.483	12.570
Total Demand Pressures	(4.634)	15.071	10.003	20.440
				-
Cabinet Investment on SEND & Inclusion	1.742	-	-	1.742
Grand Total Spending Pressures	18.117	27.879	22.434	68.430

Pay inflation

Pay inflation includes the national pay award, annual increments for staff not at the top of their scale and the impact of national insurance rises.

In 2022/23 £7.4m has been budgeted to allow for the previously unbudgeted pay award from 2021/22, which at the time of publication the outcome was still unknown, as well as the pay award for 2022/23. Both years awards have been estimated at 2%.

In addition, from April 2022 National Insurance contribution rate will increase by an additional 1.25%. From April 2023 National Insurance will return to the current rate and the extra tax will remain as a new Health and Social Care levy.

Contractual inflation

The total contract inflation arising over the next three years is estimated to be circa £30.5m, with £13.6m estimated in 2022/23.

The Council budgets for inflation based on the indices that those supplies and services are contractually linked to. For strategic budget planning purposes, we are looking to hold this to Consumer Price Index (CPI) but specific contracts will have different indices aligned to them.

While the Council works towards that position, the approach towards inflation management within contracts varies across the organisation and therefore reflects the actual pressures identified by services and the inflation indices used.

The majority of contracts are linked to CPI and the councils uses the Bank of England (BoE) forecast issued in November of the preceding year to estimate the CPI rate. Previously the MTFs was assuming the BoE target rate of 2% but given the recent rises in inflation the forecast for 2022/23 released in November estimated the average CPI for the year would be 4%.

All inflation assumptions linked to CPI have now used this revised higher forecast for 2022/23, returning back down to 2% from 2023/24.

There are outliers for forecasts on inflation, most notably around energy prices. Given the current volatility of the energy market the Council has moved to secure and fix the majority of its energy prices entering into the 2022/23 financial year. This provides security against the ongoing volatility but will see significant uplift against the current contract prices, with Gas at 60% and Electricity at 35%.

Demand for Services

Demand for services the Council provides is driven dependent on a specific service, for Waste Management it is driven through the number of households and the total tonnage of Waste produced, for Adult Social Care the number of residents requiring packages of care or placements. For the latter an ageing demographic will have a significant impact on the amount of demand predicted to arise.

The base budget was set assuming a level of demand for services that was estimated in 2021/21, at the height of the pandemic in February 2021, and throughout the current financial year forecasts have been revised based on latest evidence and trends.

For 2022/23 revisions have been made to the base budget to accurately revise the level of base budget to reflect current demands in some services, with later years then revised to estimate the level of demand for those services from that revised base. Revisions have been made during the budget monitoring of the 2021/22 financial year where they are recognised to continue into future years e.g. hospital discharge costs, as a result of the current trends which are expected to continue, are estimated to increase by nearly £2m in 2022/23.

Income assumptions have also been updated to reflect an improving position from those income streams significantly impacted as a result of COVID-19 and the social distancing guidelines and measures that were in place during 2021/22.

Cabinet Investment

As resolved at the Cabinets meeting on 21 July 2021, an investment of £1.742m has been included in the 2022/23 budget to increase capacity within Special Educational Needs and Disabilities (SEND)END & Inclusion services to ensure fit for purpose, efficient, quality sustainable and secure service to deliver the SEND & Inclusion strategy

SAVINGS

The Cabinet have been working on putting together saving proposals over the three years that would not only still enable business plan priorities to be delivered but also for the Councils finances to be managed and move to a sustainable footing.

Saving proposals have been put forward that total £39m over the MTFs, significantly over £25m in the first year.

	2022/23 £m	2023/24 £m	2024/25 £m	Total £m
Previously Approved Savings	(0.585)	(1.000)	(0.790)	(2.374)
Staffing Savings Proposals	(6.985)	(3.211)	-	(10.197)
Service Savings Proposals	(17.255)	(6.476)	(2.200)	(25.931)
Total Savings Planned	(24.825)	(10.687)	(2.990)	(38.502)

The detail proposal for savings by each service are shown in annex 6 of this appendix.

CAPITAL PROGRAMME

The Capital Programme is detailed in annex 7, a summary is provided below.

	Revised 22/23 Budget	Revised 23/24 Budget	Revised 24/25 Budget	Revised 25/26 Budget	Revised 26/27 Budget	Revised 27/28 Budget	Revised 28/29 Budget	Revised 29/30 Budget	TOTAL
Approved Capital Programme	289.870	160.874	136.175	66.341	66.760	68.047	69.286	70.692	928.045
Capital Bids approved as part of 2022/23 Budget Setting	17.245	44.541	61.410	18.866	44.306	87.685	84.605	0.250	358.908
Total	307.115	205.415	197.585	85.207	111.066	155.732	153.891	70.942	1,286.953

Financed By:

Grants	73.152	79.999	101.497	40.574	62.232	99.055	96.387	24.720	577.616
Contributions	2.198	7.162	7.739	2.962	0.542	0.000	0.000	0.000	20.603
HRA	45.159	38.309	36.391	36.434	37.621	38.935	40.203	41.512	314.564
Capital Receipts	3.439	0.250	0.250	0.250	0.250	0.250	0.250	0.250	5.189
Flexible Capital Receipts	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Borrowing - Funded by Revenue									
Saving in Service	100.787	33.478	13.299	0.019	0.119	0.141	0.163	0.309	148.315
Borrowing	82.380	44.217	38.409	4.968	4.150	4.151	4.150	4.151	186.576
Other	0.000	2.000	0.000	0.000	6.152	13.200	12.738	0.000	34.090
Total Funding	307.115	205.415	197.585	85.207	111.066	155.732	153.891	70.942	1,286.953

New schemes totalling £359m will be added to the Capital Programme, the majority of which will be funded from sources other than borrowing. The schemes are detailed below.

The revenue financing of new schemes that are funded from borrowing, which totals over £45m, has been factored in the pressures of the MTFs.

	Revised 22/23 Budget	Revised 23/24 Budget	Revised 24/25 Budget	Revised 25/26 Budget	Revised 26/27 Budget	Revised 27/28 Budget	Revised 28/29 Budget	Revised 29/30 Budget	TOTAL
Major Road Network M4 Junction 17	1.007	1.233	17.033	8.567	0.000	0.000	0.000	0.000	27.840
A338 Salisbury Junction Improvements MRN	0.759	0.561	10.136	4.114	0.000	0.000	0.000	0.000	15.570
A350 Chippenham Bypass (Ph 4&5) MRN	1.091	19.056	11.070	0.000	0.000	0.000	0.000	0.000	31.217
A3250 Melksham Bypass LLM - Full Scheme	2.825	5.630	5.795	5.935	44.056	87.435	84.355	0.000	236.031
Parking Contactless Machines	0.127	0.127	0.126						0.380
Trowbridge Leisure Centre	2.000	13.000	10.000						25.000
FME - Commercial & Rural Estate Planned Maintenance	0.630	0.250	0.250	0.250	0.250	0.250	0.250	0.250	2.380
FMOE - Car Parks - Structural & Lighting	1.000	0.500	0.500						2.000
FMOE -Salisbury Library		0.750							0.750
Fleet - Carbon Neutral Fleet	1.410								1.410
Drainage Improvements	0.500	0.500	0.500						1.500
HRC Savings Infrastructure	0.100								0.100
Passenger Transport RTP1	0.695								0.695
SMM - School Mobile Accomodation Replacement	0.500	1.500	1.000						3.000
Early Years Buildings	1.170								1.170
Waste Collection Vehicle Replacement	0.500								0.500
MBT Emissions Control Equipment	0.300								0.300
Closed Landfill Sites - Review & Works	0.219	0.219							0.438
Leisure Centres Requirements	2.412	1.215	5.000						8.627
Total	17.245	44.541	61.410	18.866	44.306	87.685	84.605	0.250	358.908

RESERVES

The Council holds reserves to either undertake planned one off investment/spending or to deal with financial shocks/risk that face the authority in its operations.

In the setting of the 2021/22 budget the Cabinet unveiled its intention to be more transparent on the reserves held and to move the Council to holding reserves that are commensurate with the level of financial risk being faced, and where that was lower than how it would plan to move towards the level of risk assessed balance.

The General Fund Reserve is the Councils reserve held to deal with all financial shocks, whatever they may be. The table below shows the estimated opening balance, reflecting the increased balance as a result of the increases planned during 2021/22, and the balances as a result of holding to the planned strategy of increasing contributions to bring the reserve up to the risk assessed level over the MTFs.

General Fund Reserve Forecast

Year Ended 31 March	2022/23 £M	2023/24 £M	2024/25 £M
Opening Balance	18.256	18.256	19.656
Contribution to / (from)	1.400	1.400	1.400
Removed as per budget setting	(1.400)	-	-
Closing Balance	18.256	19.656	21.056

Annex 8 provides the full detail on the general fund risk assessment. The table below then provides an estimate of the reserves held against the risk assessed level. The budget equalisation reserve is being estimated to be used to balance the 2023/24 budget and then exhausted in 2024/25, however the reality is likely that either further

saving proposals will come forward or Government's funding reforms will become clearer for Wiltshire.

Reserves Held Against Assessed Financial Risk

Year Ended 31 March	2022/23 £M	2023/24 £M	2024/25 £M
General Fund	18.256	18.256	19.656
Budget Equalisation	16.520	16.520	7.418
Collection Fund Volatility	6.438	5.188	3.938
Latent Demand	7.034	4.034	-
Opening Balance	48.248	43.998	31.012
Net Movement on General Fund	-	1.400	1.400
Planned use of Budget Equalisation	-	(9.102)	(7.418)
Planned use of Collection Fund	(1.250)	(1.250)	-
Estimated use of Latent Demand	(3.000)	(4.034)	-
Closing Balance	43.998	31.012	24.994
Represented By:			
General Fund	18.256	19.656	21.056
Budget Equalisation	16.520	7.418	-
Collection Fund Volatility	5.188	3.938	3.938
Latent Demand	4.034	-	-
Closing Balance	43.998	31.012	24.994
Risk Assessed Balance*	27.615	27.615	27.615
Cover	159%	112%	91%

The Council also holds Earmarked Reserves to deliver on planned or ringfenced spending. The table below provides details on the total level of reserves held by the Council, including Earmarked Reserves as well as Dedicated Schools Grant (DSG) and school balances.

Reserve	Closing Balance 2021/22 £m	Closing Balance 2022/23 £m	Closing Balance 2023/24 £m	Closing Balance 2024/25 £m
General Fund	18.256	18.256	19.656	21.056
EARMARKED RESERVES:				
Budget Equalisation	16.520	16.520	7.418	0.000
Latent Demand	7.034	4.034	0.000	0.000
Collection Fund Volatility	6.925	5.675	4.425	4.425
Public Health	4.823	4.823	4.823	4.823
Transformation	3.299	3.299	3.299	0.000
Business Plan Priorities	0.397	0.509	0.000	0.000
PFIs	5.494	5.494	5.494	5.494
Insurance	2.338	2.038	1.738	1.738
Other Earmarked	4.993	3.910	4.041	4.041
Total Earmarked	51.823	46.302	31.239	20.522
Schools Balances	12.542	12.542	12.542	12.542
DSG	-27.708	-38.708	-51.708	-51.708
TOTAL	54.913	38.392	11.729	2.412

Annexes

Annex 1 – Service Budget Targets 2022/23

Annex 2 – Detail by Service on Technical Adjustments. Pay Award & Investment

Annex 3 – Detail by Service on Budget Monitoring Permanent Changes

Annex 4 – Detail by Service on Contractual Inflation

Annex 5 – Detail by Service on Service Demand Changes

Annex 6 – Detail by Service on Saving Proposals

Annex 7 – Capital Programme 2022/23 to 2029/30

Annex 8 – General Fund Reserve Risk Assessment 2022/23

Annex 9 – Fees and Charges

Wiltshire Council - MTFP Model 2022-23 to 2024-25
Annex 1 - Service Budget Targets 2022/23

Service	Analysis of Movement in the 2021-22 Budget to the Proposed 2022-23 Budget												
	Revised Base Budget 2021/22	Funding Changes	Technical Adjustments	Pay Award	Cabinet Investment	Budget Monitoring Permanent Changes	Contractual Inflation	Demand	Previously Approved Savings	Staffing Savings Proposals	Service Savings Proposals	Proposed Budget 2022/23	Change in Budget
Living and Ageing Well Total	£67,894,905	-	-	£936,400	-	£1,996,000	£2,455,600	£4,111,700	-£60,000	-£788,700	-£4,450,000	£72,095,905	£4,201,000
Whole Life Pathway Total	£81,004,825	-	£2,793,000	£410,000	-	-	£2,896,800	-£5,742,300	-	-£439,400	-£2,920,000	£78,002,925	-£3,001,900
Education & Skills Total	£20,466,610	-	-	£826,700	£1,742,000	-	£507,100	-£89,200	-	-£390,500	-£334,500	£22,728,210	£2,261,600
Families & Children's Total	£60,509,910	-	£750,000	£1,220,200	-	-	£1,045,400	£741,700	-£525,000	-£1,039,400	-£528,100	£62,174,710	£1,664,800
Corporate Director People Total	£229,876,250	-	£3,543,000	£3,393,300	£1,742,000	£1,996,000	£6,904,900	-£978,100	-£585,000	-£2,658,000	-£8,232,600	£235,001,750	£5,125,500
Finance Total	£3,685,820	-	-	£389,800	-	-	-	-	-	-£170,500	-£10,200	£3,894,920	£209,100
Assets & Commercial Development Total	£15,382,270	-	-	£137,900	-	£509,200	£1,454,000	-£411,600	-	-£365,600	-£445,500	£16,260,670	£878,400
Information Services Total	£11,413,020	-	-	£364,900	-	-	£299,300	£53,100	-	-£401,800	-£133,000	£11,595,520	£182,500
Procurement & Commissioning Total	£8,252,130	-	-	£261,400	-	-£1,654,000	-	-	-	-£363,100	-£1,186,300	£5,310,130	-£2,942,000
HRA Total	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Director Resources Total	£38,733,240	-	-	£1,154,000	-	-£1,144,800	£1,753,300	-£358,500	-	-£1,301,000	-£1,775,000	£37,061,240	-£1,672,000
Highways & Transport Total	£36,891,750	-	-	£561,000	-	-£160,000	£2,405,600	£425,900	-	-£455,700	-£1,907,900	£37,760,650	£868,900
Economy & Regeneration Total	£2,777,516	-	-	£94,500	-	-	-	-£37,400	-	-£253,500	-£90,600	£2,490,516	-£287,000
Planning Total	£2,372,551	-	-	£358,900	-	-	-	-£623,900	-	-£164,400	-£273,000	£1,670,151	-£702,400
Environment Total	£42,879,913	-	-	£198,600	-	-£945,000	£2,522,500	£36,400	-	-£145,500	-£1,332,000	£43,214,913	£335,000
Leisure Culture & Communities Total	£9,581,930	-	-	£566,400	-	-£800,000	-	-£816,700	-	-£959,400	-£97,900	£7,474,330	-£2,107,600
Corporate Director Place Total	£94,503,660	-	-	£1,779,400	-	-£1,905,000	£4,928,100	-£1,015,700	-	-£1,978,500	-£3,701,400	£92,610,560	-£1,893,100
Public Health Total	£1,465,300	-	-	£194,000	-	-	-	-	-	-£57,900	-£4,100	£1,597,300	£132,000
Legal & Governance Total	£8,672,560	-	-	£403,900	-	-	£5,400	-£1,131,400	-	-£468,600	-	£7,481,860	-£1,190,700
HR&OD and Transformation Total	£6,437,050	-	-	£425,200	-	-	-	-	-	-£182,200	-£1,211,700	£5,468,350	-£968,700
Corporate Directors & Members Total	£3,328,570	-	-	£51,500	-	-	-	-	-	-£339,000	-	£3,041,070	-£287,500
Chief Executive Directorates Total	£19,903,480	-	-	£1,074,600	-	-	£5,400	-£1,131,400	-	-£1,047,700	-£1,215,800	£17,588,580	-£2,314,900
Movement on Reserves Total	-£8,444,000	£7,306,100	-	-	-	-	-	-	-	-	-	-£1,137,900	£7,306,100
Capital Financing Total	£27,167,100	-	-	-	-	-	-	£153,500	-	-	-£480,000	£26,840,600	-£326,500
Corporate Costs Total	£4,196,170	-	-	-	-	-	£16,400	-£250,000	-	-	-£850,000	£3,112,570	-£1,083,600
Corporate Levies Total	£6,625,200	-	-	-	-	-	-	-	-	-	-	£6,625,200	-
Corporate Total	£29,544,470	£7,306,100	-	-	-	-	£16,400	-£96,500	-	-	-£1,330,000	£35,440,470	£5,896,000
WILTSHIRE COUNCIL NET BUDGET	£412,561,100	£7,306,100	£3,543,000	£7,401,300	£1,742,000	-£1,053,800	£13,608,100	-£3,580,200	-£585,000	-£6,985,200	-£16,254,800	£417,702,600	£5,141,500
Council Tax Requirement	-£265,849,900	-£9,904,700	-	-	-	-	-	-	-	-	-	-£275,754,600	-£9,904,700
Social Care Levy	-£32,415,700	-£3,021,600	-	-	-	-	-	-	-	-	-	-£35,437,300	-£3,021,600
Rates Retention	-£58,500,000	-	-	-	-	-	-	-	-	-	-	-£58,500,000	-
Collection Fund (surplus) / deficit	£1,250,000	£11,621,876	-	-	-	-	-	-	-	-	-	£12,871,876	£11,621,876
s31 Grant - Collection Fund deficit	-	-£11,621,876	-	-	-	-	-	-	-	-	-	-£11,621,876	-£11,621,876
Specific Grants	-£36,744,000	-£7,973,700	-£3,543,000	-	-	-	-	-	-	-	-£1,000,000	-£49,260,700	-£12,516,700
Hardship & Emergency Funding	-£20,301,500	£20,301,500	-	-	-	-	-	-	-	-	-	-	£20,301,500
Income/Funding Total	-£412,561,100	-£598,500	-£3,543,000	-	-	-	-	-	-	-	-£1,000,000	-£417,702,600	-£5,141,500

Wiltshire Council Budget 2022/23 and Medium Term Financial Strategy 2022/23 to 2024/25

Annex 2 – Detail by service on Technical Adjustments

Corporate Directorate	Service	Description	2022/23	2023/24	2024/25
Corporate Director People	Whole Life Pathway	Learning Disabilities & Autism Service - Technical adjustment to move Social Care Grant Income budget from Service to Funding so full grant recognised centrally	2,793,000	-	-
Corporate Director People	Families & Children's	Children in Care & Young People - Technical adjustment to move Social Care Grant Income budget from Service to Funding so full grant recognised centrally	750,000	-	-
Corporate	Movement on Reserves	Removal of one off use of Budget Equalisation Earmarked Reserve	7,194,000	-	-
Corporate	Movement on Reserves	Create one off Business Plan Priorities Earmarked Reserve in 2022/23	112,100	(112,100)	
Corporate	Movement on Reserves	Removal of Collection Fund Volatility Reserves funding of collection fund deficit	-	-	1,250,000
Funding and Technical Adjustment Changes Total			10,849,100	(112,100)	1,250,000

Wiltshire Council Budget 2022/23 and Medium Term Financial Strategy 2022/23 to 2024/25

Annex 2 – Detail by service on Pay Award Changes

Corporate Directorate	Service	Description	2022/23	2023/24	2024/25
All	All	Pay Award at 2% for 2021/22 and 2022/23 and NI increase of 1.25% for 2022/23 Pay Award of 2% for 2023/24 & 2024/25	7,401,300	4,063,000	4,234,000
Pay Award Total			7,401,300	4,063,000	4,234,000

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Annex 2 – Detail by service on Cabinet Investment

Corporate Directorate	Service	Description	2022/23	2023/24	2024/25
Corporate Director People	Education & Skills	Investment in SEN & Inclusion service (Cabinet decision)	1,742,000	-	-
Growth Total			1,742,000	-	-

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Annex 3 – Detail by service on Budget Monitoring Permanent Changes

Corporate Directorate	Service	Description	2022/23	2023/24	2024/25
Corporate Director People	Living and Ageing Well	Living Well - Net impact on level of demand that the removal of Hospital Discharge Funding by central Government imposes on the Council	1,996,000	-	-
Corporate Director Resources	Assets & Commercial Development	Monkton Park PFI, Ear Marked Reserve exhausted in 2020/21 so base budget required	509,200	-	-
Corporate Director People	Procurement & Commissioning	Better Care Fund - CCG provide Wiltshire Council an element of funding from BCF for protecting Adult Social Care. This increase is inline with CCG responsibility to increase that amount inline with CCG minimum contribution.	(1,654,000)	-	-
Corporate Director Place	Highways & Transport	Local Highways - Street works Income budgets in line with 2021/22 demand	(250,000)	-	-
Corporate Director Place	Highways & Transport	Passenger Transport - Additional Buses required for Wootton Bassett Academy so that busses arrive on site no earlier than 10 minutes before the start of the school day	90,000	-	-
Corporate Director Place	Environment	Waste Management - Increase Income budgets for Green Waste, Bulky and Lot 2 HRC Recyclables Income budgets in line with 2021/22 demand	(545,000)	-	-
Corporate Director Place	Environment	Waste Management - implement waste collection round efficiencies	(400,000)		
Corporate Director Place	Leisure Culture & Communities	Leisure Operations - Alignment of pricing levels as part of Insourcing Leisure Centres and setting target at 80% of pre-covid levels	(800,000)	(200,000)	-
Budget Monitoring Permanent Changes Total			(1,053,800)	(200,000)	-

Wiltshire Council Budget 2022/23 and Medium Term Financial Strategy 2022/23 to 2024/25

Annex 4 – Detail by service on Contractual Inflation

Corporate Directorate	Service	Description	2022/23	2023/24	2024/25
Corporate Director People	Living and Ageing Well	Living Well - Contractual uplifts have been applied in the range of 0% to 2.68% ; in addition it is anticipated that there are specific areas where there may be significant increases in prices, and 5% for some specific services has been factored in	2,455,600	2,122,100	2,198,700
Corporate Director People	Whole Life Pathway	Mental Health Service - Contractual uplifts have been applied in the range of 0% to 2.5%; in addition it is anticipated that there are specific areas where there may be significant increases in prices	1,228,200	562,200	578,200
Corporate Director People	Whole Life Pathway	Learning Disabilities & Autism Service - Contractual uplifts have been applied in the range of 0% to 2.5%; in addition it is anticipated that there are specific providers where there may be significant increases in prices	1,668,600	976,300	1,003,300
Corporate Director People	Education & Skills	SEND Inclusion - Inflation increase	507,100	292,700	331,400
Corporate Director People	Families & Children's	Children in Care & Young People - SEN and Social Care Placements Contractual Inflation	840,600	1,039,400	1,068,800
Corporate Director People	Families & Children's	Children in Care & Young People -SEN Social Care Placements Contractual Inflation	204,800	201,500	219,600
Corporate Director Resources	Assets & Commercial Development	Inflation increase for the estate - rates for 2022/23 Electricity 35%, Gas 60%, water 4%, biomass 10%, cleaning 5%, waste & NNDR 4%	1,454,000	336,900	350,600
Corporate Director Resources	Information Services	CPI at 4% on Applications and Microsoft Applications, assumes Licences are static	299,300	155,900	158,900
Corporate Director Place	Highways & Transport	Local Highways and Passenger Transport - Inflation rates linked to contracts or CPI (range 4-7.5%). Street Lighting Energy at 35%	2,405,600	1,060,800	1,114,300
Corporate Director Place	Environment	Waste Management - CPI (blended rate as applies from Jul) at 3.6% on all contracts except Landfill Tax, Lakeside and MBT contract which is at 6%	2,522,500	1,994,300	1,170,500
Chief Executive Directorates	Legal & Governance	Inflation increase for Mortuary Transport contract CPI at 4%	5,400	2,800	2,900
Corporate	Corporate Costs	SWAP Audit 3% price increase	16,400	-	-
Contractual Inflation Total			13,608,100	8,744,900	8,197,200

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Annex 5 – Detail by service on Service Demand changes

Corporate Directorate	Service	Description	2022/23	2023/24	2024/25
Corporate Director People	Living and Ageing Well	Living Well - Adjustments in light of demand levels in line with 2021/22 forecast, new model to predict changes in demand using POPPI and PANSI population projections	4,111,700	1,426,300	1,497,400
Corporate Director People	Whole Life Pathway	Learning Disabilities & Autism Service - Adjustments in light of demand levels in line with 2021/22 forecast, new model to predict changes in demand using POPPI and PANSI population projections	(4,868,900)	1,434,300	1,514,600
Corporate Director People	Whole Life Pathway	Learning Disabilities & Autism Service - Transitions reflected in ASC as a pressure	1,358,300	-	-
Corporate Director People	Whole Life Pathway	Community Support - Adjustments in light of demand levels in line with 2021/22 forecast, new model to predict changes in demand using POPPI and PANSI population projections	(2,231,700)	412,500	437,400
Corporate Director People	Education & Skills	SEN Education - Revised PTU estimate, SEN Transport aligned to 2021/22	(974,000)	1,340,900	1,518,200
Corporate Director People	Education & Skills	SEN Education - Anticipated demand at current prices which reflect the higher unit cost due to the national taxi driver shortage	884,800	1,501,200	1,647,000
Corporate Director People	Families & Children's	Children in Care & Young People - Social Care Placements Demand	472,900	109,800	(211,500)
Corporate Director People	Families & Children's	Children in Care & Young People - Connected Persons Rate change following case law	268,800	-	-
Corporate Director Resources	Assets & Commercial Development	Puts Sales Fees and Charges budgets up so back to 100% of pre-covid level	(141,600)	-	-
Corporate Director Resources	Assets & Commercial Development	Remove PPE element for one of pressure in 2021/22. Assumes some additional cleaning for Council building (excluding Leisure) in response to COVID measures has to continue.	(270,000)	-	-
Corporate Director Resources	Information Services	Digital Board Civica application increase in scope	53,100	-	-
Corporate Director Place	Highways & Transport	Local Highways - increased budget for Ash Die Back programme to inspect and remove diseased trees	500,000	-	-
Corporate Director Place	Highways & Transport	Local Highways - Puts Sales Fees and Charges budgets up so back to 98% of pre-covid level	(74,100)	-	-
Corporate Director Place	Economy & Regeneration	Puts Sales Fees and Charges budgets up so back to 98% of pre-covid level	(37,400)	-	-

Wiltshire Council Budget 2022/23 and Medium Term Financial Strategy 2022/23 to 2024/25
Annex 5 – Detail by service on Service Demand changes

Corporate Directorate	Service	Description	2022/23	2023/24	2024/25
Corporate Director Place	Planning	Puts Sales Fees and Charges budgets up so that overall now at pre-covid level for Development Management and 98% of pre-covid levels for Building Control and Local Land Charges	(623,900)	-	-
Corporate Director Place	Environment	Waste Management - Tonnage increase linked to Household growth, has been assumed at 1% increase based on Q2 2021/22 tonnages	101,200	113,100	117,700
Corporate Director Place	Environment	Public Protection - Puts Sales Fees and Charges budgets up so that overall back to 98% of pre-covid level	(64,800)	-	-
Corporate Director Place	Leisure Culture & Communities	Puts Sales Fees and Charges budgets up so that overall Leisure Operations back to 80% , Libraries 94% and Heritage 98% of pre-covid levels	(816,700)	-	-
Chief Executive Directorates	Legal & Governance	Removes one off base budget adjustment in 2021/22 for Elections for when reserve was used as part of 2019/20 spend mitigations.	(1,000,000)	-	-
Chief Executive Directorates	Legal & Governance	Puts Sales Fees and Charges budgets up so that overall back to 98% of pre-covid level	(131,400)	-	-
Corporate	Capital Financing	Capital Financing increase based on 2021/22 Q3 Capital Programme and approved BIDS, covers MRP and Interest	153,500	8,933,000	3,483,000
Corporate	Corporate Costs	50% reduction in Corporate Legal costs budget	(250,000)	-	-
Demand Total			(3,580,200)	15,271,100	10,003,800

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Annex 6 – Detail by service on Previously Approved Savings

Corporate Directorate	Service	Description	2022/23	2023/24	2024/25
Corporate Director People	Living and Ageing Well	Living Well - Adults 18+ Hospitals & Integration	(60,000)	-	
Corporate Director People	Families & Children's	Children in Care & Young People - Fostering Excellence	(525,000)	(999,600)	(789,500)
Approved Savings Total			(585,000)	(999,600)	(789,500)

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Annex 6 – Detail by service on Savings Proposals

Corporate Directorate	Service	Description	2022/23	2023/24	2024/25
Corporate Director People	Living and Ageing Well	Living Well - Continue with the brokerage process for allocating domiciliary care packages to Tier 1 providers	(100,000)	-	-
Corporate Director People	Living and Ageing Well	Living Well - Improved pricing and more effective demand management to be achieved with the introduction of additional zones of delivery and/or specialist tariffs (e.g. complex needs/end of life) through the Help to Live at Home (homecare) Alliance	(50,000)	(450,000)	-
Corporate Director People	Living and Ageing Well	Living Well - Improved pricing and hospital discharge flow to nursing homes improved by increasing bed capacity block contracts and framework beds, particularly in locations where there is low bed capacity or where there are delays in meeting demand	(100,000)	-	-
Corporate Director People	Living and Ageing Well	Living Well - Increase Occupational Therapists to review large packages of care where there are moving and handling needs that require two support workers. Through use of specialist equipment and techniques, it is often possible to reduce the need for two support workers and therefore the costs also reduce	(100,000)	-	-
Corporate Director People	Living and Ageing Well	Living Well - Convert spot placements to block contract and negotiate reduced prices in Older People residential and nursing placements	(200,000)	(500,000)	-
Corporate Director People	Living and Ageing Well	Living Well - New Prevention & Well being team in adults. Early support replacing Local Area Co-ordinators	(100,000)	-	-
Corporate Director People	Living and Ageing Well	Living Well - Improved Better Care Fund to be used to support social care, reduce pressure on NHS & support care market	(2,900,000)	-	-

Wiltshire Council Budget 2022/23 and Medium Term Financial Strategy 2022/23 to 2024/25
Annex 6 – Detail by service on Savings Proposals

Corporate Directorate	Service	Description	2022/23	2023/24	2024/25
Corporate Director People	Living and Ageing Well	Living Well - To ensure we are achieving best value when delivering outcomes for individuals in order to meet their social care needs. This will involve using a strengths based approach to care and and support planning and increased use of direct payments.	(813,000)	-	-
Corporate Director People	Living and Ageing Well	Housing Services - Due to an increase in housing provider fees over a three year period we need to increase our income. This is the housing provider fee we charge to run and manage the Councils allocation system to enable us to be able to allocate homes in line with government guidance and legislation on behalf of the providers.	(30,000)	-	-
Corporate Director People	Living and Ageing Well	Housing Services - No longer provide Handy person scheme, service now managed differently through HIA service	(57,000)	-	-
Corporate Director People	Whole Life Pathway	Learning Disabilities & Autism Service - Roll out Enablement outreach model supporting people with LD or MH in crisis to reduce demand on specialist placements and supporting them to be as independent as possible	(90,000)	-	-
Corporate Director People	Whole Life Pathway	Learning Disabilities & Autism Service - Improved use of Care Cubed, a tool to help us obtain an evidence-based picture of what a placement is likely to cost, based on benchmarking data. It aids negotiation	(500,000)	-	-
Corporate Director People	Whole Life Pathway	Learning Disabilities & Autism Service - Contract variations and re-commissioning of Good Lives Alliance (Framework Contract for rates for care of adults with LD)	(250,000)	(750,000)	-
Corporate Director People	Whole Life Pathway	Learning Disabilities & Autism Service - Convert spot to block contracts and negotiate reduced prices in working age residential placements (commissioning activity related to placements for adults with learning disability)	(250,000)	(750,000)	-
Corporate Director People	Whole Life Pathway	Learning Disabilities & Autism Service - Re-commission day opportunities for working age adults and older people so less are spot purchased and they better meet need and provide value for money	-	(100,000)	-

Wiltshire Council Budget 2022/23 and Medium Term Financial Strategy 2022/23 to 2024/25
Annex 6 – Detail by service on Savings Proposals

Corporate Directorate	Service	Description	2022/23	2023/24	2024/25
Corporate Director People	Whole Life Pathway	Learning Disabilities & Autism Service - Increased use of Shared Lives	(150,000)	-	-
Corporate Director People	Whole Life Pathway	Learning Disabilities & Autism Service - Savings against high cost action plan to address spend on under 65 placements (mainly adults with learning disabilities)	(500,000)	(500,000)	-
Corporate Director People	Whole Life Pathway	Community Support - Income collection from clients in LD who only use in house services	(80,000)	-	-
Corporate Director People	Whole Life Pathway	Community Support - Travel reduction resulting from greater outreach and reduction of use of day centres for adults with LD	(100,000)	-	-
Corporate Director People	Whole Life Pathway	Mental Health & Safeguarding - CCG contribution to customers following discharge from mental health hospital (Section 117 Aftercare) has increased	(1,000,000)	-	-
Corporate Director People	Education & Skills	Targeted Education - Increase Schools traded Service income by CPI 4%	(6,400)	-	-
Corporate Director People	Education & Skills	Inclusion & SEND - SEND Travel Review for transport for children with Special educational needs	(140,000)	(250,000)	-
Corporate Director People	Education & Skills	Inclusion & SEND Increase Schools traded Service income by CPI 4%	(5,300)	-	-
Corporate Director People	Education & Skills	School Effectiveness - Moving Early Years Entitlement payments to Liquid Logic database will reduce staffing admin requirements	(28,000)	-	-
Corporate Director People	Education & Skills	School Effectiveness - Removal of funding for consultants in the School Place Commissioning Team	(38,000)	-	-
Corporate Director People	Education & Skills	School Effectiveness - Increase Schools traded Service income by CPI 4%	(6,800)	-	-
Corporate Director People	Education & Skills	Employment & Skills - Review of service delivery to align with the Wiltshire Council funded element solely to statutory duties and crucial partnership engagement	(110,000)	-	-
Corporate Director People	Families & Children's	Support & Safeguarding - Make efficiencies across the contract portfolio in Families and Children's Commissioning, through contract negotiation and service reviews	(50,000)	(50,000)	(50,000)
Corporate Director People	Families & Children's	Support & Safeguarding - Apply Supporting families grant to address multiple disadvantages through a whole family approach, delivered by keyworkers	(225,000)	-	-
Corporate Director People	Families & Children's	Children in Care & Young People - New residential Children's Home Block Contract	(50,000)	(150,000)	(150,000)

Wiltshire Council Budget 2022/23 and Medium Term Financial Strategy 2022/23 to 2024/25
Annex 6 – Detail by service on Savings Proposals

Corporate Directorate	Service	Description	2022/23	2023/24	2024/25
Corporate Director People	Families & Children's	Children in Care & Young People - Residential Step Forward Programme, moving children from residential placements in foster placements	(200,000)	(105,000)	(100,000)
Corporate Director People	Families & Children's	Children in Care & Young People - Increase Schools traded Service income by CPI 4%	(3,100)	-	-
Corporate Director Resources	Finance	Increase Schools traded Service income by CPI 4%	(10,200)	-	-
Corporate Director Resources	Assets & Commercial Development	Housing related support contracts saving from recommissioning service	(100,000)	-	-
Corporate Director Resources	Assets & Commercial Development	Generation of rental and service charge income from the Operational Estate, through lettings to third partners, commissioned services, public body partners or commercial companies	(170,000)	-	-
Corporate Director Resources	Assets & Commercial Development	Property cost avoided in Busines rates, utilities and security by the demolition, where appropriate of void buildings. The demolition should remove the liabilities and risks, and add value to the capital receipt potential of the site to be taken forward	(51,500)	-	-
Corporate Director Resources	Assets & Commercial Development	Property operating costs reduced by the close down and disposal of buildings	(19,500)	-	-
Corporate Director Resources	Assets & Commercial Development	Utility savings (gas and electricity) from improved building energy performance following capital investment through the Property Carbon Reduction Programme	(60,000)	-	-
Corporate Director Resources	Assets & Commercial Development	Re-investment of increase capital receipt into the commercial and rural estates. The aim is to invest capital into sites that mitigate reactive management costs and improve the lettability of the units to maintain income streams. The proposal encourages an active asset management approach for the council's investment estates, which currently have to compete with operational assets	(25,000)	-	-
Corporate Director Resources	Assets & Commercial Development	Future target for income generation through our assets as well reduction in operating costs following asset rationalisation through service reviews	-	(500,000)	(500,000)
Corporate Director Resources	Assets & Commercial Development	Increase Schools traded Service income by CPI 4%	(19,500)	-	-
Corporate Director Resources	Information Services	Review and reduce Applications costs by rationalising	(25,000)	-	-

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Annex 6 – Detail by service on Savings Proposals

Corporate Directorate	Service	Description	2022/23	2023/24	2024/25
Corporate Director Resources	Information Services	Reduce spend on corporate network	(50,000)	-	-
Corporate Director Resources	Information Services	Reduce spend on telephony	(25,000)	-	-
Corporate Director Resources	Information Services	Reduce costs as a result the new Liquid Logic Children's system	(33,000)	-	-
Corporate Director Resources	Procurement & Commissioning	Reduce funding for lunch clubs for older adults	(60,000)	(60,000)	-
Corporate Director Resources	Procurement & Commissioning	Decommission Housing Related Support	(958,000)	-	-
Corporate Director Resources	Procurement & Commissioning	Reduce funding for Friendship Clubs for adults with learning disabilities	(46,300)	(46,300)	-
Corporate Director Resources	Procurement & Commissioning	Reduce grant funding to Citizens Advice to core funding only	(122,000)	-	-
Corporate Director Place	Highways & Transport	Car Parking - Introduce Parking charges for Blue Badge Holders	(40,000)	-	-
Corporate Director Place	Highways & Transport	Car Parking - Introduce Sunday charges in all carparks	(50,000)	-	-
Corporate Director Place	Highways & Transport	Car Parking - Increase the daily fee for Tradesmen's waivers from £11 to £15	(4,000)	-	-
Corporate Director Place	Highways & Transport	Car Parking - Increase the charge for daily visitor permits for on street residential zones. From £0.040 to £0.060	(10,000)	-	-
Corporate Director Place	Highways & Transport	Car Parking - Introduce a new charge of £20 for the currently free annual visitor permit. This is a permit available to a household where the occupant is over 60 and does not own a car	(5,400)	-	-
Corporate Director Place	Highways & Transport	Car Parking - Remove the current arrangement of free parking after 3pm in Culver Street car park Salisbury	(40,000)	-	-
Corporate Director Place	Highways & Transport	Car Parking - Remove free event parking from Town Councils. We provide the equivalent of two days free parking to all Town Councils.	(20,000)	-	-
Corporate Director Place	Highways & Transport	Car Parking - Increase car parking charges by 10p per hour on every tariff; factors in a small drop in service demand	(600,000)	(120,000)	-
Corporate Director Place	Highways & Transport	Car Parking - Introduce car parking charges at Castle Combe car park	(30,000)	-	-
Corporate Director Place	Highways & Transport	Highways Operations - Charge for advertising on Bus Shelters	(100,000)	-	-
Corporate Director Place	Highways & Transport	Highways Operations - Reduce Consultants and Professional fees for Highways	(100,000)	-	-
Corporate Director Place	Highways & Transport	Highways Operations - Fleet Strategy savings from capital investment in the stock	(57,000)	-	-

Wiltshire Council Budget 2022/23 and Medium Term Financial Strategy 2022/23 to 2024/25
Annex 6 – Detail by service on Savings Proposals

Corporate Directorate	Service	Description	2022/23	2023/24	2024/25
Corporate Director Place	Highways & Transport	Highways Operations - Retender a revised Streetscene Grounds Maintenance contract. Reduce quantity of grass cutting by changing suitable areas of land to less frequent cuts, including changing use to wildflower areas, engagement in "No Mow May" initiative. Replace petrol and diesel vehicles, machinery and tools with electric power. Delegate services and/or transfer areas of amenity land to town/parish councils. Transfer Council managed allotments.	(260,500)	(140,000)	-
Corporate Director Place	Highways & Transport	Highways Operations - Road Safety programme efficiencies	(70,000)	-	-
Corporate Director Place	Highways & Transport	Highways Operations - Grey Fleet saving from the allocation of a vehicles to any Wiltshire Grey fleet driver doing over 8000 miles	(20,000)	-	-
Corporate Director Place	Highways & Transport	Local Highways - Skips & Scaffolding fees and charges apply inflation increase from £69 to £85 and £81 to £100	(25,000)	-	-
Corporate Director Place	Highways & Transport	Local Highways - Look at alternative support to Canal Trust and AONB	(40,000)	-	-
Corporate Director Place	Highways & Transport	Local Highways - Asset transfer Countryside sites, due to timing may need to hibernate service for 22/23	(25,000)	(25,000)	-
Corporate Director Place	Highways & Transport	Passenger Transport - Reduce Concessionary fares to 90% .	(411,000)	-	-
Corporate Director Place	Economy & Regeneration	Reduce Consultants budgets in Economic Regeneration	(78,600)	-	-
Corporate Director Place	Economy & Regeneration	Review Enterprise Centre model to rationalise floor space and income generation	(12,000)	-	-
Corporate Director Place	Planning	Introduce new charge for S106 monitoring fees	(60,000)	-	-
Corporate Director Place	Planning	Reduce Spatial Planning Professional fees	(13,000)	-	-
Corporate Director Place	Planning	Align Local Plan budget to programme and capacity and use Earmarked Reserve to balance fluctuations	(200,000)	-	-
Corporate Director Place	Environment	Waste Management - Introduce a charge at HRCs for disposal of non-household waste at the HRCs. For the purposes of charging, items that fall into this category (of non-household waste) will include asbestos, gas bottles, tyres, plasterboard, soil and rubble	(100,000)	(200,000)	-
Corporate Director Place	Environment	Waste Management - Consult on the closure in 2023 of Lower Compton HRC	-	(100,000)	-
Corporate Director Place	Environment	Waste Management - Increase Bulky Waste collection fee from £25.30 per item to £28 per item to fully recover contract costs, assumes demand is not impacted by price increase	(24,000)	-	-

Wiltshire Council Budget 2022/23 and Medium Term Financial Strategy 2022/23 to 2024/25
Annex 6 – Detail by service on Savings Proposals

Corporate Directorate	Service	Description	2022/23	2023/24	2024/25
Corporate Director Place	Environment	Waste Management - Increase Green Waste collection charge from £50 to £60 per bin, assumes demand is not impacted by price increase (90,000 customers)	(488,000)	-	-
Corporate Director Place	Environment	Waste Management - Increase Lot 1 Recyclables Income budget in line with prices received in 2021	(625,000)	-	-
Corporate Director Place	Environment	Waste Management - Increase Lot 2 (HRC) Recyclables Income budget in line with prices received for 2021	(50,000)	-	-
Corporate Director Place	Environment	Waste Management – The Council currently has contracts in place to treat 110ktpa of household waste (60ktoa to MBT in Westbury, 50kpta to Lakeside EFW). Ongoing risk of under delivery of contracted tonnage, resulting in Compensation payment to contractor. Review contract to inform ability to negotiate the “sell off” of some contracted capacity. This will reduce council exposure to Compensation Events, plus realise the financial benefit of sale of capacity.	-	(500,000)	-
Corporate Director Place	Environment	Cabinet intend to increase recycling rates as per their commitment in the new Business Plan, and there are a number of opportunities to achieve this that will also bring about efficiencies and potential income generation in future years in the way we deliver Wiltshire's recycling service going forward	-	(500,000)	-
Corporate Director Place	Environment	Public Protection - Increases Fees and Charges in Pest control to maintain competitive pricing but move to full cost recovery of the service	(45,000)	-	-
Corporate Director Place	Leisure Culture & Communities	Leisure Operations - Recruit and improve Debt collection for Leisure Centre income	(50,000)	-	-
Corporate Director Place	Leisure Culture & Communities	Leisure Operations - Future income and rationalisation target for Leisure and Library services following service reviews	-	(500,000)	(1,000,000)
Corporate Director Place	Leisure Culture & Communities	Libraries - Work with Town and Parish Councils so that Libraries are housed in the community and WC no longer have facility costs for the smaller Libraries	(47,900)	-	-
Chief Executive Directorates	Public Health	Increase Schools traded Service income by CPI 4%	(4,100)	-	-
Chief Executive Directorates	HR&OD and Transformation	Reduce supplies & services budgets	(154,000)	-	-
Chief Executive Directorates	HR&OD and Transformation	Remove public transport budget, vehicle hire and reduce travel	(16,000)	-	-
Chief Executive Directorates	HR&OD and Transformation	Increase Schools traded Service income by CPI 4%	(41,700)	-	-
Chief Executive Directorates	HR&OD and Transformation	Proposal to fund Transformation activities from flexible use of Capital Receipts	(1,000,000)	-	-

Wiltshire Council Budget 2022/23 and Medium Term Financial Strategy 2022/23 to 2024/25
Annex 6 – Detail by service on Savings Proposals

Corporate Directorate	Service	Description	2022/23	2023/24	2024/25
Corporate	Capital Financing	Effective management of schemes in Capital Programme & where necessary reprogramming	(200,000)	-	-
Corporate	Capital Financing	Treasury Strategy investment strategy risk & cash mgmt	(30,000)	-	-
Corporate	Capital Financing	Removal of additional Hardship Funding	(250,000)	-	-
Corporate	Corporate Costs	Reduction in Redundancy budget	(750,000)	-	-
Corporate	Corporate Costs	Renewable energy investment opportunities	-	(180,000)	(400,000)
Corporate	Corporate Costs	Reduction in Bank charges as a result of improvements in the controls for digital payments	(100,000)	-	-
Specific Grants	Specific Grants	Remove the £1m set aside for business rates uncertainty	(1,000,000)	-	-
Service Savings Proposals Total			(17,254,800)	(6,476,300)	(2,200,000)
All	All	Reduction in staffing budgets, subject to negotiations with Unions. Applied at service level within the MTFs based on current assumptions and estimates.	(6,985,200)	(3,211,400)	-
Staff Savings Proposals Total			(6,985,200)	(3,211,400)	-

Wiltshire Council Budget 2022/23 and Medium Term Financial Strategy 2022/23 to 2024/25

Annex 7 – Capital Programme 2022/23 to 2029/30

Scheme name	Revised 22/23 Budget	Revised 23/24 Budget	Revised 24/25 Budget	Revised 25/26 Budget	Revised 26/27 Budget	Revised 27/28 Budget	Revised 28/29 Budget	Revised 29/30 Budget	TOTAL
Education & Skills									
Access and Inclusion	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.800
Basic Need	18.221	4.355	2.042	0.400	0.400	0.400	0.400	0.400	26.618
Stonehenge School Replacement of Lower Block	3.342	0.750	0.053	0.000	0.000	0.000	0.000	0.000	4.145
Devolved Formula Capital	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	4.000
Schools Maintenance & Modernisation	6.557	5.300	4.750	2.700	2.650	2.600	2.550	2.500	29.607
Early Years Buildings	1.170	0.000	0.000	0.000	0.000	0.000	0.000	0.000	1.170
Special Schools	16.068	10.262	9.545	0.000	0.000	0.000	0.000	0.000	35.875
Abnormal Costs in Development of SEND Free School	0.350	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.350
Education & Skills Total	46.308	21.267	16.990	3.700	3.650	3.600	3.550	3.500	102.565
Families & Children's									
Children's Home	1.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	1.000
Families & Children's Total	1.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	1.000
Finance									
Evolve Project	4.982	2.500	0.000	0.000	0.000	0.000	0.000	0.000	7.482
Finance Total	4.982	2.500	0.000	0.000	0.000	0.000	0.000	0.000	7.482

Wiltshire Council Budget 2022/23 and Medium Term Financial Strategy 2022/23 to 2024/25

Annex 7 – Capital Programme 2022/23 to 2029/30

Scheme name	Revised 22/23 Budget	Revised 23/24 Budget	Revised 24/25 Budget	Revised 25/26 Budget	Revised 26/27 Budget	Revised 27/28 Budget	Revised 28/29 Budget	Revised 29/30 Budget	TOTAL
Assets & Commercial Development									
Capital Receipt Enhancement	0.170	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.170
Commercial - Commercial Investment	24.849	12.500	12.500	0.000	0.000	0.000	0.000	0.000	49.849
Depot & Office Strategy	4.160	0.000	0.000	0.000	0.000	0.000	0.000	0.000	4.160
Disabled Facilities Grants	5.000	4.000	4.000	3.000	3.000	3.000	3.000	3.000	28.000
Facilities Management Operational Estate	2.651	3.250	2.500	2.000	2.000	2.000	2.000	2.000	18.401
Gypsies and Travellers Projects	1.300	0.000	0.000	0.000	0.000	0.000	0.000	0.000	1.300
Housing Infrastructure Fund (HIF)	7.501	21.121	37.581	0.000	0.000	0.000	0.000	0.000	66.203
Porton Science Park	3.709	0.000	0.000	0.000	0.000	0.000	0.000	0.000	3.709
Health and Wellbeing Centres - Live Schemes	7.850	0.441	0.045	0.000	0.000	0.000	0.000	0.000	8.336
Non-Commercial Property Purchases	0.059	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.059
North Wiltshire Schools PFI Playing Fields	0.300	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.300
Operational Property Energy Efficiency and Generation	8.400	0.000	0.000	0.000	0.000	0.000	0.000	0.000	8.400
Park & Ride Solar Panel Canopys	3.500	0.000	0.000	0.000	0.000	0.000	0.000	0.000	3.500
Salisbury Central Car Park & Maltings	32.630	0.000	0.000	0.000	0.000	0.000	0.000	0.000	32.630
Facilities Management Investment Estate	0.630	0.250	0.250	0.250	0.250	0.250	0.250	0.250	2.380
Social Care Infrastructure & Strategy	0.634	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.634
Assets & Commercial Development Total	103.343	41.562	56.876	5.250	5.250	5.250	5.250	5.250	228.031

Capital Loans									
Stone Circle Housing Company Loan	33.488	12.227	0.799	0.019	0.119	0.141	0.163	0.309	47.265
Stone Circle Development Company Loan	11.050	8.751	0.000	0.000	0.000	0.000	0.000	0.000	19.801
Capital Loans Total	44.538	20.978	0.799	0.019	0.119	0.141	0.163	0.309	67.066

Wiltshire Council Budget 2022/23 and Medium Term Financial Strategy 2022/23 to 2024/25
Annex 7 – Capital Programme 2022/23 to 2029/30

Scheme name	Revised 22/23 Budget	Revised 23/24 Budget	Revised 24/25 Budget	Revised 25/26 Budget	Revised 26/27 Budget	Revised 27/28 Budget	Revised 28/29 Budget	Revised 29/30 Budget	TOTAL
Information Services									
ICT Applications	4.258	2.914	2.914	0.000	0.000	0.000	0.000	0.000	10.086
ICT Business as Usual	1.627	2.284	1.575	0.721	0.000	0.000	0.000	0.000	6.207
ICT Other Infrastructure	0.400	0.400	0.400	0.000	0.000	0.000	0.000	0.000	1.200
ICT Get Well	3.474	1.607	1.504	0.000	0.000	0.000	0.000	0.000	6.585
Information Services Total	9.759	7.205	6.393	0.721	0.000	0.000	0.000	0.000	24.078

Highways & Transport									
Churchyards & Cemeteries	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
CIL Funded Schemes	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Farmers Roundabout	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Parking Contactless Machines	0.127	0.127	0.126	0.000	0.000	0.000	0.000	0.000	0.380
Fleet Vehicles	4.091	0.500	0.500	0.500	0.500	0.500	0.500	0.500	7.591
Highway flooding prevention and Land Drainage schemes	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Integrated Transport	1.781	1.781	1.781	1.781	1.781	1.781	1.781	1.781	14.248
Local Highways and Footpath Improvement Groups	0.800	0.800	0.800	0.800	0.800	0.800	0.800	0.800	6.400
LED Street Lighting	0.200	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.200
Major Road Network (MRN)	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Pothole Fund Grant	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Structural Maintenance & Bridges	16.140	16.139	16.139	16.139	16.139	16.139	16.139	16.139	129.113
Churchfields Depot Drainage and Traffic Management	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Passenger Transport RTP1	0.695	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.695
Drainage Improvements	0.500	0.500	0.500	0.000	0.000	0.000	0.000	0.000	1.500
Major Road Network M4 Junction 17	1.007	1.233	17.033	8.567	0.000	0.000	0.000	0.000	27.840
A338 Salisbury Junction Improvements MRN	0.759	0.561	10.136	4.114	0.000	0.000	0.000	0.000	15.570
A350 Chippenham Bypass (Ph 4&5) MRN	1.091	19.056	11.070	0.000	0.000	0.000	0.000	0.000	31.217
A3250 Melksham Bypass LLM - Full Scheme	2.825	5.630	5.795	5.935	44.056	87.435	84.355	0.000	236.031
Highways & Transport Total	30.016	46.327	63.880	37.836	63.276	106.655	103.575	19.220	470.785

Wiltshire Council Budget 2022/23 and Medium Term Financial Strategy 2022/23 to 2024/25

Annex 7 – Capital Programme 2022/23 to 2029/30

Scheme name	Revised 22/23 Budget	Revised 23/24 Budget	Revised 24/25 Budget	Revised 25/26 Budget	Revised 26/27 Budget	Revised 27/28 Budget	Revised 28/29 Budget	Revised 29/30 Budget	TOTAL
Economy & Regeneration									
Boscombe Down	1.191	0.000	0.000	0.000	0.000	0.000	0.000	0.000	1.191
Salisbury Future High Streets	5.005	3.214	0.000	0.000	0.000	0.000	0.000	0.000	8.219
Trowbridge Future High Streets	5.827	8.363	0.000	0.000	0.000	0.000	0.000	0.000	14.190
Carbon reduction	0.009	0.009	0.009	0.000	0.000	0.000	0.000	0.000	0.027
Wiltshire Online	0.847	0.097	0.097	0.097	0.000	0.000	0.000	0.000	1.138
Economy & Regeneration Total	12.879	11.683	0.106	0.097	0.000	0.000	0.000	0.000	24.765

Environment									
Waste Services	1.019	0.719	0.500	0.500	0.500	0.500	0.500	0.500	4.738
HRC Savings Infrastructure	0.100	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.100
Environment Total	1.119	0.719	0.500	0.500	0.500	0.500	0.500	0.500	4.838

Leisure Culture & Communities									
Area Boards and LPSA PRG Reward Grants	0.400	0.400	0.400	0.400	0.400	0.400	0.400	0.400	3.200
Community Projects	0.400	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.400
Fitness Equipment for Leisure Centres	0.800	0.250	0.250	0.250	0.250	0.250	0.250	0.250	2.550
Libraries - Self Service	0.500	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.500
Trowbridge Leisure Centre	2.000	13.000	10.000	0.000	0.000	0.000	0.000	0.000	25.000
Leisure Requirements	3.912	1.215	5.000	0.000	0.000	0.000	0.000	0.000	10.127
Leisure Culture & Communities Total	8.012	14.865	15.650	0.650	0.650	0.650	0.650	0.650	41.777

GENERAL FUND TOTAL	261.956	167.106	161.194	48.773	73.445	116.796	113.688	29.429	972.387
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Wiltshire Council Budget 2022/23 and Medium Term Financial Strategy 2022/23 to 2024/25
Annex 7 – Capital Programme 2022/23 to 2029/30

Scheme name	Revised 22/23 Budget	Revised 23/24 Budget	Revised 24/25 Budget	Revised 25/26 Budget	Revised 26/27 Budget	Revised 27/28 Budget	Revised 28/29 Budget	Revised 29/30 Budget	TOTAL
HRA - Council House Build Programme (Phase 2)	1.387	0.000	0.000	0.000	0.000	0.000	0.000	0.000	1.387
HRA - Council House Build Programme (Phase 3.1)	10.326	0.277	0.000	0.000	0.000	0.000	0.000	0.000	10.603
HRA - Council House Build Programme (Phase 3.2)	12.125	2.499	0.000	0.000	0.000	0.000	0.000	0.000	14.624
HRA - Council House Build Programme (Phase 3.3)	4.032	17.858	20.537	20.847	21.472	22.117	22.780	23.464	153.107
HRA - Refurbishment of Council Stock	17.289	17.675	15.854	15.587	16.149	16.819	17.423	18.049	134.845
Housing Revenue Total	45.159	38.309	36.391	36.434	37.621	38.936	40.203	41.513	314.566

GENERAL FUND & HRA TOTAL	307.115	205.415	197.585	85.207	111.066	155.732	153.891	70.942	1,286.953
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Capital Programme Funding:

Grants	73.152	79.999	101.497	40.574	62.232	99.055	96.387	24.720	577.616
Contributions	2.198	7.162	7.739	2.962	0.542	0.000	0.000	0.000	20.603
HRA	45.159	38.309	36.391	36.434	37.621	38.935	40.203	41.512	314.564
Capital Receipts	3.439	0.250	0.250	0.250	0.250	0.250	0.250	0.250	5.189
Borrowing - Funded by Revenue Saving in Service	100.787	33.478	13.299	0.019	0.119	0.141	0.163	0.309	148.315
Borrowing	82.380	44.217	38.409	4.968	4.150	4.151	4.150	4.151	186.576
Other	0.000	2.000	0.000	0.000	6.152	13.200	12.738	0.000	34.090
Total Funding	307.115	205.415	197.585	85.207	111.066	155.732	153.891	70.942	1,286.953

ANNEX 8 - GENERAL FUND RESERVE - RISK ASSESSED BALANCE

Key Financial Risks (Weighted Impact)

Risk	Quantification	ASSESSED FOR 2022/23		
		Potential Magnitude £M	Likelihood %	Weighted Magnitude £M
Non Delivery of Savings	Level of 2022/23 savings built into the budget - potential for an element of non delivery during the year based on previous years delivery rates	25.000	25%	6.250
Drop in demand for key income streams for services	Current levels to meet estimated income levels fluctuate beyond expected market conditions & customer behavioural trends	45.000	10%	4.500
Adult Social Care Contractual Costs & Care Provider Market	A number of factors may impact upon price inflation for commissioned care costs. One of the most significant being insufficient supply of workforce resulting in wage inflation and therefore higher costs of services. The lack of capacity in some sectors of the care market, as well as changing behaviour and need as a result of the pandemic, creates challenges around market shaping, market growth, and ultimately competitive commissioning rates. Based upon gross commissioned care expenditure of circa £130m per annum, a price inflation of 10% (above budgeted assumptions) driven by lack of capacity would equate to a cost pressure of £13m.	13.000	25%	3.250
Risk of adverse weather conditions	Extreme weather instances are increasing, coupled with reduced budgets	15.000	15%	2.250
Impact of key Adult Social Care large homecare contractor and/or care home going into administration / liquidation	Would require a new provider to carry out the service	20.000	10%	2.000
Realisation of future 'Accountable Body' liabilities	Financial exposure on funding being directed through SWLEP and other projects where the Council acts as the Accountable body	200.000	1%	2.000
Collection Fund Volatility	Volatility in Collection Fund on collection rates, bad debts - assume 0.5% of total Collection Fund collectable for Wiltshire Council	350.000	0.5%	1.750
Children's Social Care increased demand for services above that built into the MTFS	Increased pressured on child in care placements, this is also a national concern & heightened given the recent high profile cases in relation to social care. Wiltshire placements have increased significantly in the last two years, there is a risk this trajectory could continue beyond preventative measures. A 10% increase in the gross expenditure of Children Social Care would be circa £6m. This is the equivalent of 12 high-end agency residential placements.	6.000	25%	1.500
Adult Social Care reduction in the level of income received.	The move to gross payments to care providers, client debt recovery has/is become the responsibility of the Council, may increase the council's risk of irrecoverable debt.	3.000	25%	0.750
Universal Credit reducing the level of housing subsidy reclaimable from DWP as well as increasing demand for services & cost through Local Council Tax Support	The level of Universal Credit claimants has not reduced in 2021/22 to pre-pandemic levels. This results in potential for increased overpayment recoveries from DWP as a result of the introduction of Universal Credit, and an increased demand for services and reduced level of Council Tax receipts	7.000	10%	0.700
Potential non-delivery of capital receipts to fund the capital programme	Subject to property market and asset rationalisation programme / devolution	10.000	5%	0.500
Investment Loss	Based on an assessment of risk within the Council's General Fund Treasury Cash Investment Portfolio	100.000	0.5%	0.500
Adult Social Care increased demand for services above that built into the MTFS	Increased demand / demographic - with increasing demand for services nationally, and an ageing population being an acute pressure in Wiltshire, this could be higher.	3.000	15%	0.450
2021/22 & 2022/23 national pay deal to be negotiated with the Unions	The pay deal for 2021/22 & 2022/23 are both still an unknown quantity. Negotiations will need to take place but this risk is based on being 1% of pay over & above budgeted assumptions compounded for both	2.800	15%	0.420
Loss of VAT Partial Exemption	Total impact of losing exemption	3.800	10%	0.380
Abortive Costs on Capital Programme	Approved Capital Programme £300m - assumed 3% default on loans to Stone Circle due to schemes not being successful and 2% abortive costs on remainder being mainly fees on schemes that prove not to be	6.800	5%	0.340
Planning Appeals	Estimated cost to the Council of successful planning appeals, no longer mitigated through other reserves	0.500	15%	0.075
Total				27.615

Annex 9 – Fees and Charges (page 1)

Corporate Directorat	Service	Fee	Unit	2022/23 Price
Corporate Director Place	Environment	Public Protection - Licensing - dangerous wild animals	per licence	£260.00
Corporate Director Place	Environment	Public Protection - Licensing - Dangerous wild animal - renewal	per renewal	£190.00
Corporate Director Place	Environment	Public Protection - Licensing - Dangerous wild animal - amendment of existing licence	per licence	£40.00
Corporate Director Place	Environment	Public Protection - Licensing - Zoo - initial application	per application	£945.00
Corporate Director Place	Environment	Public Protection - Licensing - Zoo - initial application under 14(1)a	per application	£135.00
Corporate Director Place	Environment	Public Protection - Licensing - Zoo - initial application under 14(1)b	per application	£185.00
Corporate Director Place	Environment	Public Protection - Licensing - Zoo - initial application under 14(2)	per application	£185.00
Corporate Director Place	Environment	Public Protection - Licensing - Zoo - grant/renewal (including annual visits) under 14(1) b	per application	£235.00
Corporate Director Place	Environment	Public Protection - Licensing - Zoo - grant/renewal (including annual visits) under 14(2)	per application	£530.00
Corporate Director Place	Environment	Public Protection - Licensing - Zoo - grant/renewal (including annual visits) full zoo licence	per licence	£1,150.00
Corporate Director Place	Environment	Public Protection - Licensing - Zoo - amendment existing licence	per licence	£40.00
Corporate Director Place	Environment	Public Protection - Animal Boarding: Home Boarding (Dogs) up to 6 animals - application renewal	per application	£100.00
Corporate Director Place	Environment	Public Protection - Animal Boarding: Home Boarding (Dogs) up to 6 animals - grant fee yr 1 renewal	per application	£175.00
Corporate Director Place	Environment	Public Protection - Animal Boarding: Home Boarding (Dogs) up to 6 animals - grant fee yr 2 renewal	per application	£215.00
Corporate Director Place	Environment	Public Protection - Animal Boarding: Home Boarding (Dogs) up to 6 animals grant fee yr 3 renewal	per application	£250.00
Corporate Director Place	Environment	Public Protection - Animal Boarding: Home Boarding (Dogs) 7-10 animals - application renewal	per application	£115.00
Corporate Director Place	Environment	Public Protection - Animal Boarding: Home Boarding (Dogs) 7-10 animals - grant fee yr 1 renewal	per application	£195.00
Corporate Director Place	Environment	Public Protection - Animal Boarding: Home Boarding (Dogs) 7-10 animals - grant fee yr 2 renewal	per application	£235.00
Corporate Director Place	Environment	Public Protection - Animal Boarding: Home Boarding (Dogs) 7-10 animals - grant fee yr 3 renewal	per application	£295.00
Corporate Director Place	Environment	Public Protection - Animal Boarding: Home Boarding (Dogs) 11 and over animals - application renewal	per application	£130.00
Corporate Director Place	Environment	Public Protection - Animal Boarding: Home Boarding (Dogs) 11 and over animals - grant fee yr 1 renewal	per application	£220.00
Corporate Director Place	Environment	Public Protection - Animal Boarding: Home Boarding (Dogs) 11 and over animals - grant fee yr 2 renewal	per application	£285.00
Corporate Director Place	Environment	Public Protection - Animal Boarding: Home Boarding (Dogs) 11 and over animals - grant fee yr 3 renewal	per application	£340.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - up to 6 animals - application renewal	per application	£100.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - up to 6 animals - grant fee yr 1 renewal	per application	£175.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - up to 6 animals - grant fee yr 2 renewal	per application	£215.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - up to 6 animals - grant fee yr 3 renewal	per application	£250.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - 7-10 animals - application renewal	per application	£115.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - 7-10 animals - grant fee yr 1 renewal	per application	£195.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - 7-10 animals - grant fee yr 2 renewal	per application	£235.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - 7-10 animals - grant fee yr 3 renewal	per application	£295.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - 11 to 30 animals - application renewal	per application	£130.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - 11 to 30 animals - grant fee yr 1 renewal	per application	£220.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - 11 to 30 animals - grant fee yr 2 renewal	per application	£285.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - 11 to 30 animals - grant fee yr 3 renewal	per application	£340.00

Annex 9 – Fees and Charges (page 2)

Corporate Directorate	Service	Fee	Unit	2022/23 Price
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - 31 to 60 animals - application renewal	per application	£150.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - 31 to 60 animals - grant fee yr 1 renewal	per application	£235.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - 31 to 60 animals - grant fee yr 2 renewal	per application	£295.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - 31 to 60 animals - grant fee yr 3 renewal	per application	£340.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - 61 and over animals -application renewal	per application	£165.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - 61 and over animals -grant fee yr 1 renewal	per application	£245.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - 61 and over animals -grant fee yr 2 renewal	per application	£300.00
Corporate Director Place	Environment	Public Protection - Day Care (Dogs) - 61 and over animals -grant fee yr 3 renewal	per application	£340.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - up to 10 animals - application renewal	per application	£125.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - up to 10 animals - grant fee yr 1 renewal	per application	£195.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - up to 10 animals - grant fee yr 2 renewal	per application	£235.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - up to 10 animals - grant fee yr 3 renewal	per application	£295.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 11 to 30 animals - application renewal	per application	£140.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 11 to 30 animals - grant fee yr 1 renewal	per application	£220.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 11 to 30 animals - grant fee yr 2 renewal	per application	£285.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 11 to 30 animals - grant fee yr 3 renewal	per application	£340.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 31 to 60 animals -application renewal	per application	£170.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 31 to 60 animals -grant fee yr 1 renewal	per application	£235.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 31 to 60 animals -grant fee yr 2 renewal	per application	£295.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 31 to 60 animals -grant fee yr 3 renewal	per application	£340.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 61 to 99 animals -application fee	per application	£225.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 61 to 99 animals -application renewal	per application	£190.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 61 to 99 animals -grant fee yr 1 renewal	per application	£245.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 61 to 99 animals -grant fee yr 2 renewal	per application	£300.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 61 to 99 animals -grant fee yr 3 renewal	per application	£340.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 100+ animals - application renewal	per application	£215.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 100+ animals - grant fee yr 1 renewal grant fee yr 2 renewal	per application	£250.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 100+ animals - grant fee yr 2 renewal	per application	£310.00
Corporate Director Place	Environment	Public Protection - Catteries, Kennels - 100+ animals - grant fee yr 3 renewal	per application	£340.00
Corporate Director Place	Environment	Public Protection - Dog Breeding - 1-5 Bitches - application fee	per application	£230.00
Corporate Director Place	Environment	Public Protection - Dog Breeding - 1-5 Bitches - Renewal fee	per application	£185.00
Corporate Director Place	Environment	Public Protection - Dog Breeding - 1-5 Bitches - grant fee yr 1	per application	£295.00
Corporate Director Place	Environment	Public Protection - Dog Breeding - 1-5 Bitches - grant fee yr 2	per application	£380.00
Corporate Director Place	Environment	Public Protection - Dog Breeding - 1-5 Bitches - grant fee yr 3	per application	£455.00

Annex 9 – Fees and Charges (page 3)

Corporate Directorate	Service	Fee	Unit	2022/23 Price
Corporate Director Place	Environment	Public Protection - Dog Breeding - 6-10 Bitches - application fee	per application	£265.00
Corporate Director Place	Environment	Public Protection - Dog Breeding - 6-10 Bitches - Renewal fee	per application	£215.00
Corporate Director Place	Environment	Public Protection - Dog Breeding - 6-10 Bitches - grant fee yr 1	per application	£295.00
Corporate Director Place	Environment	Public Protection - Dog Breeding - 6-10 Bitches - grant fee yr 2	per application	£380.00
Corporate Director Place	Environment	Public Protection - Dog Breeding - 6-10 Bitches - grant fee yr 3	per application	£455.00
Corporate Director Place	Environment	Public Protection - Dog Breeding - 11+ Bitches - application fee	per application	£310.00
Corporate Director Place	Environment	Public Protection - Dog Breeding - 11+ Bitches - Renewal fee	per application	£250.00
Corporate Director Place	Environment	Public Protection - Dog Breeding - 11+ Bitches - grant fee yr 1	per application	£270.00
Corporate Director Place	Environment	Public Protection - Dog Breeding - 11+ Bitches - grant fee yr 2	per application	£345.00
Corporate Director Place	Environment	Public Protection - Dog Breeding - 11+ Bitches - grant fee yr 3	per application	£415.00
Corporate Director Place	Environment	Public Protection - Hiring of horses - 1-20 horses - application renewal	per application	£100.00
Corporate Director Place	Environment	Public Protection - Hiring of horses - 20+ horses - application renewal	per application	£125.00
Corporate Director Place	Environment	Public Protection - Hiring of horses - 1+ horses renewal grant yr 1	per application	£115.00
Corporate Director Place	Environment	Public Protection - Hiring of horses - 1+ horses renewal grant yr 2	per application	£160.00
Corporate Director Place	Environment	Public Protection - Hiring of horses - 1+ horses renewal grant yr 3	per application	£200.00
Corporate Director Place	Environment	Public Protection - Selling Animals as Pets (under 10 species) licence renewal yr1	per application	£245.00
Corporate Director Place	Environment	Public Protection - Selling Animals as Pets (under 10 species) licence renewal yr2	per application	£315.00
Corporate Director Place	Environment	Public Protection - Selling Animals as Pets (under 10 species) licence renewal yr3	per application	£380.00
Corporate Director Place	Environment	Public Protection - Selling Animals as Pets (over 10 species) licence renewal Y1	per application	£270.00
Corporate Director Place	Environment	Public Protection - Selling Animals as Pets (over 10 species) licence renewal Y2	per application	£340.00
Corporate Director Place	Environment	Public Protection - Selling Animals as Pets (over 10 species) licence renewal Y3	per application	£390.00
Corporate Director Place	Environment	Public Protection-Kennel Charge (1 Day)	per day	£17.00
Corporate Director Place	Environment	Public Protection-Kennel Charge (2 Days)	per day	£34.00
Corporate Director Place	Environment	Public Protection-Kennel Charge (3 Days)	per day	£50.00
Corporate Director Place	Environment	Public Protection-Kennel Charge (4 Days)	per day	£66.00
Corporate Director Place	Environment	Public Protection-Kennel Charge (5 Days)	per day	£84.00
Corporate Director Place	Environment	Public Protection-Kennel Charge (6 Days)	per day	£100.00
Corporate Director Place	Environment	Public Protection-Kennel Charge (7 Days)	per day	£118.00
Corporate Director Place	Environment	Public Protection-Kennel Charge (8 Days)	per day	£134.00
Corporate Director Place	Environment	Public Protection - Stray Dog Administration Fee	per admin fee	£26.00
Corporate Director Place	Environment	Public Protection - Skin Piercing - initial application (premises & 1 person)	per application	£180.00
Corporate Director Place	Environment	Public Protection - Skin Piercing - additional person	per application	£45.00
Corporate Director Place	Environment	Public Protection - Skin Piercing - additional activity to existing registration	per activity	£80.00
Corporate Director Place	Environment	Public Protection - Skin Piercing - transfer of premises registration	per registration	£180.00
Corporate Director Place	Environment	Public Protection - Skin Piercing - change of address for personal registration	per registration	£18.00
Corporate Director Place	Environment	Public Protection - Food Safety - Unfit food - voluntary surrender certificate (up to £1,000 value)	per certificate	£120.00
Corporate Director Place	Environment	Public Protection - Food Safety - Unfit food - voluntary surrender certificate (£1,000 to £10,000)	per certificate	£140.00
Corporate Director Place	Environment	Public Protection - Food Safety - Unfit food - voluntary surrender certificate (over £10,000)	per certificate	£150.00
Corporate Director Place	Environment	Public Protection - Food Safety - Export Certificate (each)	per certificate	£125.00
Corporate Director Place	Environment	Public Protection - Food Safety - Food Safety Premises Endorsement for Export Certificate	per certificate	£75.00
Corporate Director Place	Environment	Public Protection - Food Safety - Food labelling advice (per hour)	per hour	£90.00
Corporate Director Place	Environment	Public Protection - Food Safety - Food Hygiene Rating System revisit charge	per visit	£180.00
Corporate Director Place	Environment	Public Protection - weights & measures - first nozzle tested per site	per site	£175.00
Corporate Director Place	Environment	Public Protection - weights & measures - equipment submitted under the measuring instruments (EEC Requirements) Regulations - per hour including travel time	per hour	£90.00
Corporate Director Place	Environment	Public Protection - weights & measures - Public weigh bridge operator training	per hour	£90.00

Annex 9 – Fees and Charges (page 4)

Corporate Directorate	Service	Fee	Unit	2022/23 Price
Corporate Director Place	Environment	Public Protection - Trading Standards - file search fees	per search	£90.00
Corporate Director Place	Environment	Public Protection - Trading Standards - Business advice fee	per search	£90.00
Corporate Director Place	Environment	Public Protection - Contaminated land search	per search	£145.00
Corporate Director Place	Environment	Public Protection - Contaminated land search	per search	£190.00
Corporate Director Place	Environment	Public Protection - Verified air quality data	per verification	£165.00
Corporate Director Place	Environment	Public Protection - Exhumation (coordination and attendance)	per exhumation	£270.00
Corporate Director Place	Environment	Pest Control - Rodents for up to 3 visits	3 visits	£120.00
Corporate Director Place	Environment	Pest Control - Rodents for up to 3 visits - concessionary price	3 visits	£60.00
Corporate Director Place	Environment	Pest Control - Rodents (additional charge per visit if required to complete existing treatment)	per visit	£36.00
Corporate Director Place	Environment	Pest Control - Rodents (additional charge per visit if required to complete existing treatment) - concessionary price	per visit	£18.00
Corporate Director Place	Environment	Pest Control - Wasps	per visit	£72.00
Corporate Director Place	Environment	Pest Control - Wasps additional nest at same time	additional nest	£17.00
Corporate Director Place	Environment	Pest Control - Wasps - concessionary price	per visit	£44.00
Corporate Director Place	Environment	Pest Control - Wasps -additional nest at same time concessionary price	additional nest	£11.00
Corporate Director Place	Environment	Pest Control - Cluster flies including 2 loft spaces	2 loft spaces	£115.00
Corporate Director Place	Environment	Pest Control - Cluster flies - each additional loft	additional loft	£22.00
Corporate Director Place	Environment	Pest Control - Cluster flies including 2 loft spaces - concessionary price	2 loft spaces	£75.00
Corporate Director Place	Environment	Pest Control - Cluster flies - each additional loft- concessionary price	additional loft	£14.00
Corporate Director Place	Environment	Pest Control - Fleas up to 2 bedrooms	2 bedrooms	£120.00
Corporate Director Place	Environment	Pest Control - Fleas up to 2 bedrooms - concessionary price	2 bedrooms	£75.00
Corporate Director Place	Environment	Pest Control - Fleas up to 3 bedrooms	3 bedrooms	£140.00
Corporate Director Place	Environment	Pest Control - Fleas up to 3 bedrooms - concessionary price	3 bedrooms	£90.00
Corporate Director Place	Environment	Pest Control - Fleas up to 4 bedrooms	4 bedrooms	£160.00
Corporate Director Place	Environment	Pest Control - Fleas up to 4 bedrooms - concessionary price	4 bedrooms	£103.00
Corporate Director Place	Environment	Pest Control - Fleas over 5 bedrooms price on application	5 bedrooms	price on application
Corporate Director Place	Environment	Pest Control - Carpet moths 1 bedrooms	1 bedroom	£100.00
Corporate Director Place	Environment	Pest Control - Carpet moths 2 bedrooms	2 bedrooms	£120.00
Corporate Director Place	Environment	Pest Control - Carpet moths 2 bedrooms- concessionary price	2 bedrooms	£75.00
Corporate Director Place	Environment	Pest Control - Carpet Moths up to 3 bedrooms	3 bedrooms	£140.00
Corporate Director Place	Environment	Pest Control - Carpet Moths up to 3 bedrooms - concessionary price	3 bedrooms	£90.00
Corporate Director Place	Environment	Pest Control - Carpet Moths 4 bedrooms	4 bedrooms	£160.00
Corporate Director Place	Environment	Pest Control - Carpet Moths up to 4 bedrooms - concessionary price	4 bedrooms	£103.00
Corporate Director Place	Environment	Pest Control - Carpet Moths over 5 bedrooms price on application	5 bedrooms	price on application
Corporate Director Place	Environment	Pest Control - Ants up to 3 bedrooms	3 bedrooms	£140.00
Corporate Director Place	Environment	Pest Control - Ants up to 3 bedrooms - concessionary price	3 bedrooms	£90.00
Corporate Director Place	Environment	Pest Control - Ants - each additional bedroom	additional bedroom	£28.00
Corporate Director Place	Environment	Pest Control - Mink and rabbits - per hour	per hour	£103.00
Corporate Director Place	Environment	Pest Control - Squirrel Trapping (max. of 2 weeks treatment) customer to check trap	per treatment	£156.00
Corporate Director Place	Environment	Pest Control - Squirrels (max. of 2 weeks treatment) - customer to check trap concessionary price	per treatment	£100.00
Corporate Director Place	Environment	Pest Control - Squirrels per hour min 2 hours (where pest control check the traps)	per hour	£104.00
Corporate Director Place	Environment	Pest Control - Squirrels per hour min 2 hours (where pest control check the traps) - concessionary price	per hour	£70.00
Corporate Director Place	Environment	Pest Control - Squirrels bait Only where officers feels appropriate Indoor only	per treatment	£120.00
Corporate Director Place	Environment	Pest Control - Squirrels bait Only where officers feels appropriate Indoor only - concessionary price	per treatment	£73.00
Corporate Director Place	Environment	Pest Control - Cockroaches (2 visits)	2 visits	£305.00
Corporate Director Place	Environment	Pest Control - Cockroaches (2 visits) - concessionary price	2 visits	£196.00
Corporate Director Place	Environment	Pest Control - Cockroaches (additional visit)	additional visit	£110.00
Corporate Director Place	Environment	Pest Control - Cockroaches (additional visit) - concessionary price	additional visit	£71.00
Corporate Director Place	Environment	Pest Control - Bedbugs 1 Bedroom House	1 bedroom	£305.00
Corporate Director Place	Environment	Pest Control - Bedbugs 1 Bedroom House - concessionary price	1 bedroom	£196.00
Corporate Director Place	Environment	Pest Control - Bedbugs each additional bedroom	additional bedroom	£110.00
Corporate Director Place	Environment	Pest Control - Bedbugs each additional bedroom - concessionary price	additional bedroom	£71.00
Corporate Director Place	Environment	Pest Control - Bedbug survey fee	per survey	£78.00
Corporate Director Place	Environment	Pest Control - Bedbug survey fee - concessionary price	per survey	£51.00
Corporate Director Place	Environment	Pest Control - Advice visit fee if no treatment necessary	per advice	£42.00

Annex 9 – Fees and Charges (page 5)

Corporate Directorate	Service	Fee	Unit	2022/23 Price
Corporate Director Place	Environment	Pest Control - Drain smoke test only as part of pest treatment	per test	£50.00
Corporate Director Place	Environment	Pest Control - Drain CCTV survey only as part of pest treatment	per test	£140.00
Corporate Director Place	Environment	Pest Control - Drain CCTV survey concessionary price	per test	£92.00
Corporate Director Place	Environment	Pest Control - Visits where no material used	per visit	£68.00
Corporate Director Place	Environment	Pest Control - Additional cost if invoice required	per invoice	£42.00
Corporate Director Place	Environment	Pest Control - End of tenancy/house purchase inspection	per inspection	£55.00
Corporate Director Place	Environment	Pest Control - Moles (max. of 2 weeks treatment) customer to check trap	per treatment	£156.00
Corporate Director Place	Environment	Pest Control - Moles (max. of 2 weeks treatment) - customer to check trap concessionary price	per treatment	£100.00
Corporate Director Place	Environment	Pest Control - Moles per hour min 2 hours (where pest control check the traps)	per hour	£104.00
Corporate Director Place	Environment	Pest Control - Rodents per hour (External or both Internal & External)	per hour	£103.00
Corporate Director Place	Environment	Pest Control - Squirrels per hour	per hour	£103.00
Corporate Director Place	Environment	Pest Control - Wasps - advance payment	per payment	£73.00
Corporate Director Place	Environment	Pest Control - Wasps invoiced	per invoice	£115.00
Corporate Director Place	Environment	Pest Control - Multiple wasp nest in same visit	per visit	£17.00
Corporate Director Place	Environment	Pest Control - Bedbugs / cockroaches per hour	per hour	£103.00
Corporate Director Place	Environment	Pest Control - Insects per hour	per hour	£103.00
Corporate Director Place	Environment	Pest Control - Call out fee if no treatment necessary	call out	£54.00
Corporate Director Place	Environment	Pest Control - Contract rate	per contract	£99.00
Corporate Director Place	Environment	Pest Control - Invoice fee if not commercial	per invoice	£42.00
Corporate Director Place	Environment	Pest Control - Rodents Internal treatment Up to 3 visits	per treatment	£200.00
Corporate Director Place	Environment	Pest Control - Additional per visit to follow on Rodents internal	per visit	£70.00
Corporate Director Place	Environment	Pest Control - EFK Servicing with sticky traps & Bulbs	per service	£50.00
Corporate Director Place	Environment	Pest Control - EFK Servicing with bulbs	per service	£40.00
Corporate Director Place	Environment	Pest Control - EFK Servicing no materials	per service	£30.00
Corporate Director Place	Environment	Pest Control - EFK Servicing as a Contract Visit Sticky Traps & Bulbs	per service	£40.00
Corporate Director Place	Environment	Pest Control - EFK Servicing as a Contract Visit Sticky Traps	per service	£30.00
Corporate Director Place	Environment	Pest Control - EFK Servicing as a contract visit no materials	per service	£20.00
Corporate Director Place	Environment	Pest Control - Wasp trap (during treatment)	per trap	£17.00
Corporate Director Place	Environment	Pest Control - Wasp trap (with survey fee)	per trap	£48.00
Corporate Director Place	Environment	Pest Control - Drain stopper 4 inch (100mm)	per item	£24.00
Corporate Director Place	Environment	Pest Control - Drain stopper 4 inch (100mm) fitted	per item	£66.00
Corporate Director Place	Environment	Pest Control - Drain stopper 6 inch (150 mm)	per item	£31.00
Corporate Director Place	Environment	Pest Control - Drain stopper 6 inch (150 mm) fitted	per item	£72.00
Corporate Director Place	Environment	Pest Control - Rat Wall 4 inch fitted	per item	£195.00
Corporate Director Place	Environment	Pest Control - Rat Wall 6 inch fitted	per item	£240.00
Corporate Director Place	Environment	Pest Control - Bayer Flying Insect spray or similar	per item	£15.00
Corporate Director Place	Environment	Pest Control - Moth trap - Diamond	per item	£4.90
Corporate Director Place	Environment	Pest Control - Moth trap - Blk & white	per item	£5.50
Corporate Director Place	Environment	Pest Control - Odour Control - Odour Counteractant	per item	£7.90
Corporate Director Place	Environment	Pest Control - Insect identification	per item	£22.00
Corporate Director Place	Environment	Pest Control - bed bug moats	per item	£27.00
Corporate Director Place	Environment	Pest Control - sealing around pipes (with a treatment)	per item	£32.00
Corporate Director Place	Environment	Pest Control - air vents small Plastic	per item	£28.00
Corporate Director Place	Environment	Pest Control - air vents Small stainless steel	per item	£34.00
Corporate Director Place	Environment	Pest Control - air vents medium Plastic	per item	£31.00
Corporate Director Place	Environment	Pest Control - air vents medium stainless steel	per item	£38.00
Corporate Director Place	Environment	Pest Control - air vents large Plastic	per item	£34.00
Corporate Director Place	Environment	Pest Control - air vents large stainless steel	per item	£42.00
Corporate Director Place	Environment	Pest Control - Mole trap pack	per item	£70.00
Corporate Director Place	Environment	Pest Control - Electric Fly Killer(EFK) White (Exc fitting)	per item	£170.00
Corporate Director Place	Environment	Pest Control - Electric fly Killer (EFK) Silver (Exc fitting)	per item	£200.00
Corporate Director Place	Environment	Pest Control - Electric Fly Killer (EFK) Cluster Flies White (Exc fitting)	per item	£180.00
Corporate Director Place	Environment	Pest Control - Redtop fly trap	per item	£19.00
Corporate Director Place	Environment	Anti-Social Behaviour - Charge for closure orders under the Anti-social Behaviour, Crime and Policing Act 2014	per order	£400.00
Corporate Director Place	Environment	Heritage - Photocopies A3 black & white	per item	£1.00
Corporate Director Place	Environment	Heritage - Photocopies A4 black & white	per item	£0.70
Corporate Director Place	Environment	Heritage - Photocopies A3 colour	per item	£2.00
Corporate Director Place	Environment	Heritage - Photocopies A4 colour	per item	£1.30
Corporate Director Place	Environment	Heritage - Computer screen prints colour	per item	£1.00
Corporate Director Place	Environment	Heritage - Prints from Microforms A4	per item	£1.20
Corporate Director Place	Environment	Heritage - Prints from Microforms A3	per item	£1.75
Corporate Director Place	Environment	Heritage - Cost of prints made by staff A4	per item	£2.70
Corporate Director Place	Environment	Heritage - Cost of prints made by staff A3	per item	£3.40

Annex 9 – Fees and Charges (page 6)

Corporate Directorate	Service	Fee	Unit	2022/23 Price
Corporate Director Place	Environment	Heritage - Sale of duplicate microfiche (per fiche)	per item	£5.00
Corporate Director Place	Environment	Heritage - Photographs - 1 digital image emailed	per item	£8.00
Corporate Director Place	Environment	Heritage - Photographs - saved to CD	per item	£8.00
Corporate Director Place	Environment	Heritage - Digital image printed on A4 photographic paper	per item	£9.00
Corporate Director Place	Environment	Heritage - Digital image printed on 6" x 4" photographic paper	per item	£8.00
Corporate Director Place	Environment	Heritage - Reproduction Fee minimum by negotiation	per fee	£45.00
Corporate Director Place	Environment	Heritage - UK and World rights, minimum by negotiation	per negotiation	£95.00
Corporate Director Place	Environment	Heritage - Facility fee for filming & location work - by negotiation, minimum	per fee	£150.00
Corporate Director Place	Environment	Heritage - Damaged Stock - hardback - minimum	per item	£30.00
Corporate Director Place	Environment	Heritage - Damaged Stock - paperback - minimum	per item	£14.00
Corporate Director Place	Environment	Heritage - Research Fee - 1/2 hour	per 1/2 hour	£18.00
Corporate Director Place	Environment	Heritage - Research Fee - hour	per hour	£36.00
Corporate Director Place	Environment	Heritage - Research Express Service	per service	£72.00
Corporate Director Place	Environment	Heritage - Minimum charge for sending items by post	per item	£9.00
Corporate Director Place	Environment	Heritage - Minimum charge premium service for scanning and emailing documents in one day	per day	£14.00
Corporate Director Place	Environment	Waste Services -Green Waste collection charge	per bin	£60.00
Corporate Director Place	Environment	Waste Services - VCSE household recycling centre permit 6 visits	6 visits	£61.00
Corporate Director Place	Environment	Waste Services - VCSE household recycling centre permit 12 visits	12 visits	£98.00
Corporate Director Place	Environment	Section 106 Waste Container Contribution (SPD) - per Household	per household	£101.00
Corporate Director Place	Environment	Section 106 Waste Container Contribution (SPD) - Flats 1-5 per apartment	Flats 1-5 per apartment	£101.00
Corporate Director Place	Environment	Section 106 Waste Container Contribution (SPD) - Flats 6-10 per bin store	Flats 6-10 per bin store	£815.00
Corporate Director Place	Environment	Section 106 Waste Container Contribution (SPD) - Flats 11-14 per bin store	Flats 11-14 per bin store	£1,545.00
Corporate Director Place	Environment	Section 106 Waste Container Contribution (SPD) - Flats 15-18 per bin store	Flats 15-18 per bin store	£2,276.00
Corporate Director Place	Environment	Waste Management - Bulky Waste collection fee £28 per item to fully recover contract costs	per item	£28.00
Corporate Director Place	Highways	STANDARD VEHICLE CROSSING APPLICATION - For the creation of a vehicle access/For the extension of a vehicle access	per application	£222.35
Corporate Director Place	Highways	RETROSPECTIVE VEHICLE CROSSING APPLICATION - For a certificate of lawful use of an access that has been unlawfully created	per application	£333.53
Corporate Director Place	Highways	COMMERCIAL VEHICLE CROSSING APPLICATION - For the creation of a vehicle access onto a commercial development/For the creation of a vehicle access onto a new development - first access	per application	£222.35
Corporate Director Place	Highways	COMMERCIAL VEHICLE CROSSING APPLICATION - For the creation of a vehicle access onto a commercial development/For the creation of a vehicle access onto a new development - per additional access	per application	£111.18
Corporate Director Place	Highways	ADMINISTRATION FEE - For re-issuing of a licence/For a change of contractor on a licence and re-issue/For copies of licences or completion certificates following their misplacement	per application	£27.32
Corporate Director Place	Highways	ADDITIONAL INSPECTION FEE - For any inspection conducted after 18 months of the licence being issued	per application	£67.50
Corporate Director Place	Highways	TRANSFER OF APPLICATION FEE - For changing the applicant to a new applicant on live applications/For changing the applicant to a new applicant on granted applications that have not been signed off as completed to highway specification	per application	£36.42
Corporate Director Place	Highways & Transport	Local Highways - Skips & Scaffolding fees and charges £85 - More than 3 days notice	per licence	£85.00
Corporate Director Place	Highways & Transport	Local Highways - Skips & Scaffolding fees and charges £100 - less than 3 days notice	per licence	£100.00
Corporate Director Place	Highways & Transport	Post 16 standard charge £850	per person	£850.00
Corporate Director Place	Highways & Transport	Post 16 lower charge £300	per person	£300.00
Corporate Director Place	Highways & Transport	Spare seat charges - Primary - less than 3 miles	per term	£130.00
Corporate Director Place	Highways & Transport	Spare seat charges - Primary - 3 miles or more	per term	£185.00
Corporate Director Place	Highways & Transport	Spare seat charges - Secondary - less than 3 miles	per term	£172.00
Corporate Director Place	Highways & Transport	Spare seat charges - Secondary - 3 miles or more	per term	£213.00
Corporate Director Place	Highways & Transport	Spare seat charges - Post 16 (Sixth From/College) - less than 3 miles	per term	£253.00
Corporate Director Place	Highways & Transport	Spare seat charges - Post 16 (Sixth From/College) - 3 miles or more	per term	£356.00

Annex 9 – Fees and Charges (page 7)

Corporate Directorate	Service	Fee	Unit	2022/23 Price
Corporate Director Resources	IT	Street Naming & Numbering Fees - Addition of house/Company Name or House/Company Renaming	per house/company	£66.70
Corporate Director Resources	IT	Street Naming & Numbering Fees - New Developments first address	First address	£146.70
Corporate Director Resources	IT	Street Naming & Numbering Fees - New Developments additional address	additional address	£53.36
Corporate Director People	Living & Ageing Well	Gypsies & Traveller - Rent per traveller pitch per week (old site)	per week	£70.79
Corporate Director People	Living & Ageing Well	Gypsies & Traveller - Rent per traveller pitch per week (new site, old tenant)	per week	£98.90
Corporate Director People	Living & Ageing Well	Gypsies & Traveller - Rent per traveller pitch per week (new site, new tenant)	per week	£106.18
Corporate Director People	Living & Ageing Well	Kingsbury Hostel - flats & crash pads	Per week	£109.31
Corporate Director People	Living & Ageing Well	Kingsbury Hostel - bungalow x 3 as room rather than one unit	Per week	£137.41
Corporate Director Place	Planning	Pre-Application Planning Advice - Do I need planning permission	Per request	£55.00
Corporate Director Place	Planning	Pre-Application Planning Advice - Planning history of a site	Per request	£55.00
Corporate Director Place	Planning	Pre-Application Planning Advice - Level 1 - Householder and minor works	Per request	£100.00
Corporate Director Place	Planning	Pre-Application Planning Advice - Level 2 - Small residential and commercial	Per request	£230.00
Corporate Director Place	Planning	Pre-Application Planning Advice - Level 3 - Medium scale residential and commercial	Per request	£400.00
Corporate Director Place	Planning	Pre-Application Planning Advice - Level 4 - large scale residential and commercial	Per request	£750.00
Corporate Director Place	Planning	Pre-Application Planning Advice - Level 5 - Small scale major	Per request	£1,500.00
Corporate Director Place	Planning	Pre-Application Planning Advice - Level 6 - Large scale major	per request	10% of the planning application fee
Corporate Director Place	Planning	Pre-Application Planning Advice - Solar Energy - under 1 hectare	per request	£100.00
Corporate Director Place	Planning	Pre-Application Planning Advice - Solar Energy - over 1 hectare	per request	10% of the planning application fee
Corporate Director Place	Planning	Pre-Application Planning Advice - Wind turbines and Battery Storage Units - under 1 hectare	per request	£500.00
Corporate Director Place	Planning	Pre-Application Planning Advice - Wind turbines and Battery Storage Units - over 1 hectare	per request	10% of the planning application fee
Corporate Director Place	Planning	Pre-Application Planning Advice - additional meetings	per request	£220.00
Corporate Director Place	Planning	Planning - Waste & Mineral developments - 1,000 – 9,999m2 gross floor area and local scale waste facilities	per request	£953.00
Corporate Director Place	Planning	Planning - Waste & Mineral developments - Over 10,000m2 gross floor area and strategic scale waste facilities	per request	£1,270.00
Corporate Director Place	Planning	Planning - Waste & Mineral developments - Any new quarry or mine and any extensions to existing	per request	£698.00
Corporate Director Place	Planning	Planning - Waste & Mineral developments - All other quarry proposals	per request	£254.00
Corporate Director Place	Planning	Planning - High Hedge Complaints	Per complaint	£500.00
Corporate Director Place	Planning	Planning - Admin fee for returning applications	per application	£20.00
Corporate Director Place	Planning	Planning - Local Land Charges - LLC1 Residential	per search	£30.00
Corporate Director Place	Planning	Planning - Local Land Charges - LLC1 Commercial	per search	£30.00
Corporate Director Place	Planning	Planning - Local Land Charges - Expedited LLC1 Residential	per search	£50.00
Corporate Director Place	Planning	Planning - Local Land Charges - Expedited LLC1 Commercial	per search	£50.00
Corporate Director Place	Planning	Planning - Local Land Charges - Con 29 Residential	per search	£145.00
Corporate Director Place	Planning	Planning - Local Land Charges - Con 29 Commercial	per search	£200.00
Corporate Director Place	Planning	Planning - Local Land Charges - Expedited Con 29 Residential	per search	£225.00
Corporate Director Place	Planning	Planning - Local Land Charges - Expedited Con 29 Commercial	per search	£300.00
Corporate Director Place	Planning	Planning - Local Land Charges - Con 290 (each) Residential	per search	£22.00
Corporate Director Place	Planning	Planning - Local Land Charges - Con 290 (each) Commercial	per search	£22.00
Corporate Director Place	Planning	Planning - Local Land Charges - Expedited Con 290 (each) Residential	per search	£33.00
Corporate Director Place	Planning	Planning - Local Land Charges - Expedited Con 290 (each) Commercial	per search	£33.00
Corporate Director Place	Planning	Planning - Local Land Charges - Parcels (Residential) LLC1	Per parcel	£5.00
Corporate Director Place	Planning	Planning - Local Land Charges - Parcels (Residential) Con 29	Per parcel	£12.00
Corporate Director Place	Planning	Planning - Local Land Charges - Parcels (Commercial) LLC1	Per parcel	£5.00
Corporate Director Place	Planning	Planning - Local Land Charges - Parcels (Commercial) CON 29	Per parcel	£20.00

Annex 9 – Fees and Charges (page 8)

Corporate Directorate	Service	Fee	Unit	2022/23 Price
Corporate Director Place	Planning	Planning - Local Land Charges - Expedited Parcels (Residential) LLC1	Per parcel	£7.50
Corporate Director Place	Planning	Planning - Local Land Charges - Expedited Parcels (Residential) Con 29	Per parcel	£18.00
Corporate Director Place	Planning	Planning - Local Land Charges - Expedited Parcels (Commercial) LLC1	Per parcel	£7.50
Corporate Director Place	Planning	Planning - Local Land Charges - Expedited Parcels (Commercial) Con 29	Per parcel	£30.00
Corporate Director Place	Planning	Planning - Local Land Charges - Solicitors enquiry (Residential and Commercial)	per enquiry	£30.00
Corporate Director Place	Planning	Planning - Local Land Charges - Expedited Solicitors enquiry (Residential and Commercial)	per enquiry	£45.00
Corporate Director Place	Planning	Planning - Local Land Charges - Duplicate copy of search	per copy	£10.00
Corporate Director Place	Planning	Planning - Local Land Charges - Cancellation fee (application before search progressed)	Per search	£20.00
Corporate Director Place	Planning	Building control - Table A New Dwelling (up to 200m2) - 1 Dwellings	per application	£948.00
Corporate Director Place	Planning	Building control - Table A New Dwelling (up to 200m2) - 2 Dwellings	per application	£1,326.00
Corporate Director Place	Planning	Building control - Table A New Dwelling (up to 200m2) - 3 Dwellings	per application	£1,626.00
Corporate Director Place	Planning	Building control - Table A New Dwelling (up to 200m2) - 4 Dwellings	per application	£2,100.00
Corporate Director Place	Planning	Building control - Table A New Dwelling (up to 200m2) - 5 Dwellings	per application	£2,394.00
Corporate Director Place	Planning	Building control - Table A New Dwelling (up to 200m2) - 6 Dwellings	per application	£2,724.00
Corporate Director Place	Planning	Building control - Table A New Dwelling (up to 200m2) - 7 Dwellings	per application	£3,054.00
Corporate Director Place	Planning	Building control - Table A New Dwelling (up to 200m2) - 8 Dwellings	per application	£3,354.00
Corporate Director Place	Planning	Building control - Table A New Dwelling (up to 200m2) - 9 Dwellings	per application	£3,672.00
Corporate Director Place	Planning	Building control - Table A New Dwelling (up to 200m2) - 10 Dwellings	per application	£4,032.00
Corporate Director Place	Planning	Building Control - Table B - Conversion of garage in to living accommodation	per application	£354.00
Corporate Director Place	Planning	Building Control - Table B - Garage and Car Ports up to 40m ²	per application	£360.00
Corporate Director Place	Planning	Building Control - Table B - Electrical works (Non-competent persons scheme)	per application	£516.00
Corporate Director Place	Planning	Building Control - Table B - Garage and Car Ports over 40m ² up to 60m ²	per application	£426.00
Corporate Director Place	Planning	Building Control - Table B - Extensions and Loft Conversions up to 10m ²	per application	£528.00
Corporate Director Place	Planning	Building Control - Table B - Extensions and Loft Conversions over 10m ² up to 20m ²	per application	£624.00
Corporate Director Place	Planning	Building Control - Table B - Extensions and Loft Conversions over 20m ² up to 40m ²	per application	£654.00
Corporate Director Place	Planning	Building Control - Table B - Extensions and Loft Conversions over 40m ² up to 60m ²	per application	£780.00
Corporate Director Place	Planning	Building Control - Table B - Extensions and Loft Conversions over 60m ² up to 80m ²	per application	£906.00
Corporate Director Place	Planning	Building Control - Table C - Estimated cost of works - 0-2000	per application	£258.00
Corporate Director Place	Planning	Building Control - Table C - Estimated cost of works - 2001-5000	per application	£312.00
Corporate Director Place	Planning	Building Control - Table C - Estimated cost of works - 5001-10000	per application	£420.00
Corporate Director Place	Planning	Building Control - Table C - Estimated cost of works - 10001-15000	per application	£522.00
Corporate Director Place	Planning	Building Control - Table C - Estimated cost of works - 15001-20000	per application	£558.00
Corporate Director Place	Planning	Building Control - Table C - Estimated cost of works - 20001-30000	per application	£672.00
Corporate Director Place	Planning	Building Control - Table C - Estimated cost of works - 30001-40000	per application	£786.00
Corporate Director Place	Planning	Building Control - Table C - Estimated cost of works - 40001-50000	per application	£840.00
Corporate Director Place	Planning	Building Control - Table C - Estimated cost of works - Replacement windows	per application	£210.00
Corporate Director Place	Planning	Building Control - Table C - Estimated cost of works - Copy of completion certificate	per application	£48.00
Corporate Director Place	Planning	Building Control - Demolition Notice	per notice	£130.00
Corporate Director Place	Planning	Building Control - Re roofing	per application	£306.00
Corporate Director Place	Planning	Building Control - Table C - Estimated cost of works - Fire Risk Assessments (based on number of hours/hourly rate) hourly rate	per hour	£75.00
Corporate Director Place	Planning	Pre application advice (to be taken off the application fee when submitted)	per application	£75.00
Corporate Director Place	Planning	Building Control - Electrical works	per application	£475.00
Corporate Director Place	Planning	Re opening of old applications (payable to reopen an application that has not had a site inspection in the previous five years)	per application	£110.00
Corporate Director Place	Planning	Fastrack options available on application fees	per application	10% of the application fee

Annex 9 – Fees and Charges (page 9)

Corporate Directorate	Service	Fee	Unit	2022/23 Price
Corporate Director Place	Planning	S106 Monitoring Fees - Fixed fee for £250 per non-financial obligations	per obligation	£250.00
Corporate Director Place	Planning	S106 Monitoring Fees - S106 financial obligations 1% of the total financial contribution	per agreement	1% of total financial contribution
Corporate Director Resources	Finance	A&BS Light Touch package (Schools)	per package	£722.00
Corporate Director Resources	Finance	A&BS Core package (Schools)	per package	£1,620.00
Corporate Director Resources	Finance	A&BS Enhanced package (Schools)	per package	£2,256.00
Corporate Director Resources	Finance	A&BS New Bursar / Finance Officer Support Package (Schools)	per package	£787.00
Corporate Director Resources	Finance	A&BS Headteachers' Financial Management Programme (Schools)	per package	£722.00
Corporate Director Resources	Finance	A&BS operational site visits (Schools)	per half day	£235.00
Corporate Director Resources	Finance	A&BS Helpdesk (Schools)	per package	£280.00
Corporate Director People	Education & Skills	BSS Advisory teacher (Schools)	per day	£461.00
Corporate Director People	Education & Skills	BSS Behaviour Assistant (Schools)	per day	£218.00
Corporate Director People	Education & Skills	EY Support package for registered childminders (Schools)	per package	£67.00
Corporate Director People	Education & Skills	ELSA Supervision (Schools)	per package	£151.00
Corporate Director People	Education & Skills	EWO Support (Schools)	per day	£346.00
Corporate Director People	Education & Skills	Support for Travellers package: 6 week intervention (Schools)	per package	£1,741.60
Corporate Director People	Education & Skills	Support for Travellers package: 12 week intervention (Schools)	per package	£3,257.61
Corporate Director People	Education & Skills	Bilingual assistant package: short term 6 sessions (3 hours) (Schools)	per package	£690.65
Corporate Director People	Education & Skills	Bilingual assistant package: full year 36 sessions (3 hours) (Schools)	per package	£4,061.59
Corporate Director People	Education & Skills	EMTAS Advisory Teacher (Schools)	per day	£460.73
Corporate Director People	Education & Skills	EMTAS Advisory Teacher session (Schools)	per half day	£251.31
Corporate Director People	Education & Skills	EMTAS Advisory Teacher session (Schools)	per hour	£106.91
Corporate Director People	Education & Skills	EMTAS Bilingual Assistant (Schools)	per day	£218.48
Corporate Director People	Education & Skills	EMTAS Bilingual Assistant session (Schools)	per half day	£118.86
Corporate Director People	Education & Skills	EMTAS Bilingual Assistant session (Schools)	per hour	£53.46
Corporate Director Resources	Finance	Free School Meals Eligibility Checking Service (Schools)	per pupil	£0.74
Chief Executive	Public Health	Health & Safety package secondary (Schools)	per package	£1,601.00
Chief Executive	Public Health	Health & Safety package large primary/special (Schools)	per package	£901.00
Chief Executive	Public Health	Health & Safety package small primary (Schools)	per package	£433.00
Chief Executive	Public Health	Learning outside the classroom and EVOLVE (Schools)	per pupil	£236 <200 NOR, >201 NOR £1.18 per NOR
Chief Executive	Public Health	HR Advisory (Schools)	per staff headcount	£48.97
Chief Executive	Public Health	HR Advisory LA schools package (Schools)	per package	£197.91 flat rate plus £4.95 per NOR
Corporate Director People	Education & Skills	LRH Platinum subscription (Schools)	per pupil	£15.95
Corporate Director People	Education & Skills	LRH Gold subscription (Schools)	per pupil	£15.25
Corporate Director People	Education & Skills	LRH Silver subscription (Schools)	per pupil	£4.50
Corporate Director People	Education & Skills	LRH Bronze subscription (Schools)	per package	£598.00
Corporate Director People	Education & Skills	LRH School visitor (Schools)	per class	£153.00
Corporate Director People	Education & Skills	LRH School Library advice (Schools)	per hour	£78.00
Corporate Director People	Education & Skills	LRH Early Years package (Schools)	per package	£419.00
Corporate Director People	Education & Skills	LRH Childminder package (Schools)	per package	£97.00

Annex 9 – Fees and Charges (page 10)

Corporate Directorate	Service	Fee	Unit	2022/23 Price
Chief Executive	HR&OD and Transformation	Payroll Premium package (Schools)	per staff headcount	£77.06
Chief Executive	HR&OD and Transformation	Payroll Standard package (Schools)	per staff headcount	£62.89
Chief Executive	HR&OD and Transformation	payroll LA school package (Schools)	per package	HR admin base cost £421.26 plus £4.21 per pupil & Payroll £44.30 per employee
Chief Executive	HR&OD and Transformation	Wiltshire Rewards (Schools)	per staff headcount	£3.00
Chief Executive	HR&OD and Transformation	Headship recruitment administration (Schools)	per package	£260.00
Chief Executive	HR&OD and Transformation	Advertising Basic x10 (LA) (Schools)	per package	£332.00
Chief Executive	HR&OD and Transformation	Advertising Basic x10 (Academy) (Schools)	per package	£807.00
Chief Executive	HR&OD and Transformation	Advertising Basic x10 (External) (Schools)	per package	£1,187.00
Chief Executive	HR&OD and Transformation	Advertising Standard x10 (LA) (Schools)	per package	£522.00
Chief Executive	HR&OD and Transformation	Advertising Standard x10 (Academy) (Schools)	per package	£997.00
Chief Executive	HR&OD and Transformation	Advertising Standard x10 (External) (Schools)	per package	£1,377.00
Chief Executive	HR&OD and Transformation	Advertising Premium x10 (LA) (Schools)	per package	£665.00
Chief Executive	HR&OD and Transformation	Advertising Premium x10 (Academy) (Schools)	per package	£1,140.00
Chief Executive	HR&OD and Transformation	Advertising Premium x10 (External) (Schools)	per package	£1,520.00
Chief Executive	HR&OD and Transformation	Advertising Basic x20 (LA) (Schools)	per package	£630.00
Chief Executive	HR&OD and Transformation	Advertising Basic x20 (Academy) (Schools)	per package	£1,530.00
Chief Executive	HR&OD and Transformation	Advertising Basic x20 (External) (Schools)	per package	£2,250.00
Chief Executive	HR&OD and Transformation	Advertising Standard x20 (LA) (Schools)	per package	£990.00
Chief Executive	HR&OD and Transformation	Advertising Standard x20 (Academy) (Schools)	per package	£1,890.00
Chief Executive	HR&OD and Transformation	Advertising Standard x20 (External) (Schools)	per package	£2,610.00
Chief Executive	HR&OD and Transformation	Advertising Premium x20 (LA) (Schools)	per package	£1,260.00
Chief Executive	HR&OD and Transformation	Advertising Premium x20 (Academy) (Schools)	per package	£2,160.00
Chief Executive	HR&OD and Transformation	Advertising Premium x20 (External) (Schools)	per package	£2,880.00
Corporate Director Place	Highways Operations	Bikeability (Schools)	per pupil	£5.70
Corporate Director Place	Highways Operations	Scotability (Schools)	per pupil	£5.70
Corporate Director People	Education & Skills	School Effectiveness Advice & support (Schools)	per 2 hour	£170.00
Corporate Director People	Education & Skills	School Effectiveness Advice & support (Schools)	per half day	£271.00
Corporate Director People	Education & Skills	School Effectiveness Advice & support (Schools)	per day	£453.00
Corporate Director People	Education & Skills	School Effectiveness Individual school training (Schools)	per 2 hour	£230.00
Corporate Director People	Education & Skills	School Effectiveness Individual school training (Schools)	per half day	£300.00
Corporate Director People	Education & Skills	School Effectiveness Individual school training (Schools)	per day	£500.00

Annex 9 – Fees and Charges (page 11)

Corporate Directorate	Service	Fee	Unit	2022/23 Price
Corporate Director People	Education & Skills	Headteacher recruitment package (Schools)	per package	£1,178.00
Corporate Director People	Education & Skills	Mark for Impact package (LA) (Schools)	per package	£800.00
Corporate Director People	Education & Skills	Mark for Impact package (Academy) (Schools)	per package	£1,500.00
Corporate Director People	Education & Skills	School Improvement package (Schools)	per package	£1,850.00
Corporate Director People	Education & Skills	Headteacher performance management (Schools)	per package	£374.00
Corporate Director People	Education & Skills	Pupil premium evaluation (Schools)	per package	£416.00
Corporate Director People	Education & Skills	Spotlight pupil premium (Schools)	per package	£624.00
Corporate Director People	Education & Skills	Early Career Teacher Appropriate Body Service (Schools)	per package	£100.00
Corporate Director People	Education & Skills	Early Career Teacher Appropriate Body Service (Schools)	per package	£200.00
Corporate Director People	Education & Skills	Moderation & Monitoring Registration (Schools)	per package	£55.00
Corporate Director People	Education & Skills	Data package (Schools)	per package	£686.00
Corporate Director People	Education & Skills	Perspective Lite (Schools)	per package	£312.00
Corporate Director People	Education & Skills	School Governance Core package (Schools)	per package	£1,203.00
Corporate Director People	Education & Skills	School Governance Clerking Service (Schools)	per package	£1,849.00
Corporate Director People	Education & Skills	School Governance review (Schools)	per package	£989.00
Corporate Director Place	Highways Operations	Burial fees -Burial in a grave -Burial of a body (coffin)	Per burial	£942.70
Corporate Director Place	Highways Operations	Burial fees -Burial in a grave - Large Coffin Surcharge	Per burial	£258.55
Corporate Director Place	Highways Operations	Burial fees -Burial of cremated remains -Burial of a body (ashes)	Per burial	£319.20
Corporate Director Place	Highways Operations	Burial Fees-Use of Chapels Bradford-on-Avon,Trowbridge or Westbury	Per chapel use	£163.85
Corporate Director Place	Highways Operations	Burial Fees - Exclusive rights of Burial -Grave (Coffin) for 40 years	Per grave	£844.83
Corporate Director Place	Highways Operations	Burial Fees - Exclusive rights of Burial -Grave (Coffin) extension 10 years	Per grave	£211.21
Corporate Director Place	Highways Operations	Burial Fees - Exclusive rights of Burial -Grave for 40 years (Child under 15 years)	Per grave	£425.60
Corporate Director Place	Highways Operations	Burial Fees - Exclusive rights of Burial -Grave extension (Child-under 15 years old) 10 years	Per grave	£106.40
Corporate Director Place	Highways Operations	Burial Fees - Exclusive rights of Burial - Ashes plot 40 years	Per plot	£425.60
Corporate Director Place	Highways Operations	Burial Fees - Exclusive rights of Burial - Ashes plot extension	Per plot	£106.40
Corporate Director Place	Highways Operations	Memorials - Traditional -Style- Headstone 36 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Traditional -Style- Headstone (for kerbs) 36 x 36	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Traditional -Style- Kerbs and or cover stone 36 x 84	Per Kerb or stone cover	£401.12
Corporate Director Place	Highways Operations	Memorials - Traditional -Style- Vase 12 x 12 x 12	Per vase	£46.82
Corporate Director Place	Highways Operations	Memorials - Traditional -Style- Statue (height 36)	Per statue	£46.82
Corporate Director Place	Highways Operations	Memorials - Traditional -Style- Additional Inscription	Per additional inscription	£114.91

Annex 9 – Fees and Charges (page 12)

Corporate Directorate	Service	Fee	Unit	2022/23 Price
Corporate Director Place	Highways Operations	Memorials - Cremated Remains -Style- Headstone 31 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Cremated Remains -Style- Book Memorial 31 x 24 x 12	Per book memorial	£254.29
Corporate Director Place	Highways Operations	Memorials - Cremated Remains -Style- Tablet 24 x 24	Per tablet	£254.29
Corporate Director Place	Highways Operations	Memorials - Cremated Remains -Style- Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials - Children's section -Style- Headstone 31 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Children's section -Style- Headstone (for Kerbs) 31 x 36	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Children's section -Style- kerbs and or cover stone 36 x 60	Per Kerb or stone cover	£234.08
Corporate Director Place	Highways Operations	Memorials - Children's section -Style- Tablet 24 x 24	Per tablet	£254.29
Corporate Director Place	Highways Operations	Memorials - Children's section -Style- Vase 12 x 12 x 12	Per vase	£46.82
Corporate Director Place	Highways Operations	Memorials - Children's section -Style- Statue (height 36)	Per statue	£46.82
Corporate Director Place	Highways Operations	Memorials - Children's section -Style- Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials - Hilperton -traditional section -Style Headstone 36 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Hilperton -traditional section -Style Headstone (for Kerbs) 36 x 36	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Hilperton -traditional section -Style-Kerbs and or cover stone 36 x 36	Per Kerb or stone cover	£401.12
Corporate Director Place	Highways Operations	Memorials - Hilperton -traditional section -Style - Vase 12 x 12 x 12	Per vase	£46.82
Corporate Director Place	Highways Operations	Memorials - Hilperton -traditional section -Style - Statue (height 36)	Per statue	£46.82
Corporate Director Place	Highways Operations	Memorials - Hilperton -traditional section -Style - Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials - Hilperton -Lawn section -Style -Headstone 31 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Hilperton -Lawn section -Style -Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials - Hilperton -Cremated Remains section - Style - Headstone 31 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Hilperton -Cremated Remains section - Style - Book Memorial 31 x 24 x 12	Per book memorial	£254.29
Corporate Director Place	Highways Operations	Memorials - Hilperton -Cremated Remains section - Style - Tablet 24 x 24	Per tablet	£254.29
Corporate Director Place	Highways Operations	Memorials - Hilperton -Cremated Remains section - Style - Garden of remembrance 16 x 12 x 3	Per stone	£254.29
Corporate Director Place	Highways Operations	Memorials - Hilperton -Cremated Remains section - Style - Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials - Holt-traditional section -Style Headstone 36 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Holt -traditional section -Style Headstone (for Kerbs) 36 x 36	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Holt -traditional section -Style-Kerbs and or cover stone 36 x 36	Per Kerb or stone cover	£401.12
Corporate Director Place	Highways Operations	Memorials - Holt -traditional section -Style - Vase 12 x 12 x 12	Per vase	£46.82
Corporate Director Place	Highways Operations	Memorials - Holt -traditional section -Style - Statue (height 36)	Per statue	£46.82
Corporate Director Place	Highways Operations	Memorials - Holt -traditional section -Style - Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials - Holt -Lawn section -Style -Headstone 31 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Holt -Lawn section -Style -Additional Inscription	Per additional inscription	£114.91

Annex 9 – Fees and Charges (page 13)

Corporate Directorate	Service	Fee	Unit	2022/23 Price
Corporate Director Place	Highways Operations	Memorials - Holt -Cremated Remains section - Style - Headstone 31 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Holt -Cremated Remains section - Style - Book Memorial 31 x 24 x 12	Per book memorial	£254.29
Corporate Director Place	Highways Operations	Memorials - Holt -Cremated Remains section - Style - Tablet 24 x 24	Per tablet	£254.29
Corporate Director Place	Highways Operations	Memorials - Holt -Cremated Remains section - Style - Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials -Melksham -traditional section -Style Headstone 36 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Melksham -traditional section -Style Headstone (for Kerbs) 36 x 36	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Melksham -traditional section -Style-Kerbs and or cover stone 36 x 36	Per Kerb or stone cover	£401.12
Corporate Director Place	Highways Operations	Memorials - Melksham -traditional section -Style - Vase 12 x 12 x 12	Per vase	£46.82
Corporate Director Place	Highways Operations	Memorials - Melksham -traditional section -Style - Statue (height 36)	Per statue	£46.82
Corporate Director Place	Highways Operations	Memorials - Melksham -traditional section -Style - Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials - Melksham -Lawn section -Style -Headstone 31 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Melksham -Lawn section -Style -Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials - Melksham -Cremated Remains section - Style - Headstone 31 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Melksham -Cremated Remains section - Style - Book Memorial 31 x 24 x 12	Per book memorial	£254.29
Corporate Director Place	Highways Operations	Memorials - Melksham -Cremated Remains section - Style - Tablet 24 x 24	Per tablet	£254.29
Corporate Director Place	Highways Operations	Memorials - Melksham -Cremated Remains section - Style - Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials - Melksham - Children's Section - Style -Headstone 31 x 24 x12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Melksham - Children's Section - Style -Headstone (for kerbs) 31 x 36	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Melksham - Children's Section - Style - Kerbs and or cover stone 36 x 60	Per Kerb or stone cover	£234.08
Corporate Director Place	Highways Operations	Memorials - Melksham - Children's Section - Style - Tablet 24 x 24	Per tablet	£254.29
Corporate Director Place	Highways Operations	Memorials - Melksham - Children's Section - Style - Vase 12 x 12 x 12	Per vase	£46.82
Corporate Director Place	Highways Operations	Memorials - Melksham - Children's Section - Style - Statue (height 36)	Per statue	£46.82
Corporate Director Place	Highways Operations	Memorials - Melksham - Children's Section - Style - Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials - Trowbridge -traditional section -Style Headstone 36 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Trowbridge -traditional section -Style Headstone (for Kerbs) 36 x 36	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Trowbridge -traditional section -Style-Kerbs and or cover stone 36 x 36	Per Kerb or stone cover	£401.12
Corporate Director Place	Highways Operations	Memorials - Trowbridge -traditional section -Style - Vase 12 x 12 x 12	Per vase	£46.82
Corporate Director Place	Highways Operations	Memorials -Trowbridge -traditional section -Style - Statue (height 36)	Per statue	£46.82
Corporate Director Place	Highways Operations	Memorials - Trowbridge -traditional section -Style - Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials - Trowbridge -Lawn section -Style -Headstone 31 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Trowbridge -Lawn section -Style -Additional Inscription	Per additional inscription	£114.91

Annex 9 – Fees and Charges (page 14)

Corporate Directorate	Service	Fee	Unit	2022/23 Price
Corporate Director Place	Highways Operations	Memorials - Trowbridge - Cremated Remains section - Style - Headstone 31 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Trowbridge - Cremated Remains section - Style - Book Memorial 31 x 24 x 12	Per book memorial	£254.29
Corporate Director Place	Highways Operations	Memorials - Trowbridge - Cremated Remains section - Style - Tablet 24 x 24	Per tablet	£254.29
Corporate Director Place	Highways Operations	Memorials - Trowbridge - Cremated Remains section - Style - Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials - Trowbridge - Children's Section - Style - Headstone 31 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Trowbridge - Children's Section - Style - Headstone (for kerbs) 31 x 36	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Trowbridge - Children's Section - Style - Kerbs and or cover stone 36 x 60	Per Kerb or stone cover	£234.08
Corporate Director Place	Highways Operations	Memorials - Trowbridge - Children's Section - Style - Tablet 24 x 24	Per tablet	£254.29
Corporate Director Place	Highways Operations	Memorials - Trowbridge - Children's Section - Style - Vase 12 x 12 x 12	Per vase	£46.82
Corporate Director Place	Highways Operations	Memorials - Trowbridge - Children's Section - Style - Statue (height 36)	Per statue	£46.82
Corporate Director Place	Highways Operations	Memorials - Trowbridge - Children's Section - Style - Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials - Warminster -Lawn section -Style -Headstone 31 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Warminster -Lawn section -Style -Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials - Warminster - Cremated Remains section - Style - Headstone 31 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Warminster -Cremated Remains section - Style - Book Memorial 31 x 24 x 12	Per book memorial	£254.29
Corporate Director Place	Highways Operations	Memorials - Warminster -Cremated Remains section - Style - Tablet 24 x 24	Per tablet	£254.29
Corporate Director Place	Highways Operations	Memorials - Warminster -Cremated Remains section - Style - Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials -Westbury -traditional section -Style Headstone 36 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Westbury -traditional section -Style Headstone (for Kerbs) 36 x 36	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Westbury -traditional section -Style-Kerbs and or cover stone 36 x 36	Per Kerb or stone cover	£401.12
Corporate Director Place	Highways Operations	Memorials - Westbury -traditional section -Style - Vase 12 x 12 x 12	Per vase	£46.82
Corporate Director Place	Highways Operations	Memorials - Westbury -traditional section -Style - Statue (height 36)	Per statue	£46.82
Corporate Director Place	Highways Operations	Memorials - Westbury -traditional section -Style - Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials - Westbury -Lawn section -Style -Headstone 31 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Westbury -Lawn section -Style -Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Memorials - Westbury -Cremated Remains section - Style - Headstone 31 x 24 x 12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Westbury -Cremated Remains section - Style - Book Memorial 31 x 24 x 12	Per book memorial	£254.29
Corporate Director Place	Highways Operations	Memorials - Westbury -Cremated Remains section - Style - Tablet 24 x 24	Per tablet	£254.29
Corporate Director Place	Highways Operations	Memorials - Westbury -Cremated Remains section - Style - Additional Inscription	Per additional inscription	£114.91

Annex 9 – Fees and Charges (page 15)

Corporate Directorate	Service	Fee	Unit	2022/23 Price
Corporate Director Place	Highways Operations	Memorials - Westbury - Children's Section - Style -Headstone 31 x 24 x12	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Westbury - Children's Section - Style -Headstone (for kerbs) 31 x 36	Per headstone	£254.29
Corporate Director Place	Highways Operations	Memorials - Westbury - Children's Section - Style - Kerbs and or cover stone 36 x 60	Per Kerb or stone cover	£234.08
Corporate Director Place	Highways Operations	Memorials - Westbury - Children's Section - Style - Tablet 24 x 24	Per tablet	£254.29
Corporate Director Place	Highways Operations	Memorials - Westbury - Children's Section - Style - Vase 12 x 12 x 12	Per vase	£46.82
Corporate Director Place	Highways Operations	Memorials - Westbury - Children's Section - Style - Statue (height 36)	Per statue	£46.82
Corporate Director Place	Highways Operations	Memorials - Westbury - Children's Section - Style - Additional Inscription	Per additional inscription	£114.91
Corporate Director Place	Highways Operations	Fleet Services - MOTs - Staff / services such as police / ambulances - class 4, standard car	Per Mot	£57.00
Corporate Director Place	Highways Operations	Fleet Services - MOTs -Staff / services such as police / ambulances - class 5, 13-16 seat minibus	Per Mot	£62.00
Corporate Director Place	Highways Operations	Fleet Services - MOTs -Staff / services such as police / ambulances - class 7 Good Vehicles between 3 tonnes and 3.5 tonnes	Per Mot	£61.00
Corporate Director Place	Highways Operations	Fleet Services - MOTs - Public - class 4, standard car	Per Mot	£57.00
Corporate Director Place	Highways Operations	Fleet Services - MOTs - Public - class 5, 13-16 seat minibus	Per Mot	£62.00
Corporate Director Place	Highways Operations	Fleet Services - MOTs -Public - class 7 Good Vehicles between 3 tonnes and 3.5 tonnes	Per Mot	£61.00
Corporate Director Place	Highways Operations	Fleet Services - Other chargeable services - Fleet Lifting Operations & Lifting Equipment Regulations (LOLER) - per examination	Per examination	£83.00
Corporate Director Place	Highways Operations	Fleet Services - Other chargeable services - Fleet Driver Training - Minibus Driver Awareness Scheme - per person per day	Per person, Per day	£120.00
Corporate Director Place	Highways Operations	Fleet Services - Other chargeable services - Fleet Vehicles for hire to schools, community groups and voluntary groups. Cost per vehicle per day includes insurance, excludes driver, excludes fuel	Per vehicle, per day	£93.00
Corporate Director Place	Highways Operations	General Markets - Continental Markets	per day	£290.00
Corporate Director Place	Highways Operations	Events - Use of Council Land	per day	£290.00
Corporate Director Place	Highways Operations	Administration Fee	Per admin fee	£32.00
Corporate Director Place	Highways Operations	Town Traders - Annual Street Trading Consent all days of the year, including Bank Holidays	Annual	£4,133.00
Corporate Director Place	Highways Operations	Town Traders Daily Street Trading Consent - All days of the week, including Bank Holidays where these fall on the days included in the consent.	Per day	£52.00
Corporate Director Place	Highways Operations	Town Traders - Block Street Trading Consent	Per day	£290.00
Corporate Director Place	Highways Operations	All other traders - Annual Street Trading Consent - all days of the year, including Bank Holidays	Annual	£2,206.15
Corporate Director Place	Highways Operations	Daily Street Trading Consent - All days of the week, including Bank Holidays	Per day	£23.95
Corporate Director Place	Highways Operations	Block Street Trading Consent	Per day	£290.00
Corporate Director Resources	HR&OD and Transformation	DBS - Enhanced check	Per check	£40.00
Corporate Director Resources	HR&OD and Transformation	DBS - Standard check	Per check	£23.00
Corporate Director Resources	HR&OD and Transformation	DBS - Basic Check	Per check	£23.00
Corporate Director Resources	HR&OD and Transformation	Admin charge to be added	Per check	£16.00
Corporate Director Resources	HR&OD and Transformation	Learning & Development fees -Paediatric First Aid	Per course	£130.00
Corporate Director Resources	HR&OD and Transformation	Learning & Development fees -Paediatric First Aid (group of 8-12 at client venue)	Per group course	£1,000.00

Annex 9 – Fees and Charges (page 16)

Corporate Directorate	Service	Fee	Unit	2022/23 Price
Corporate Director Resources	HR&OD and Transformation	Learning & Development fees -Cancellation charge - more than 14 days notice	Per course	Cancellation 6-19 days 50% + £20 admin charge
Corporate Director Resources	HR&OD and Transformation	Learning & Development fees - Cancellation charge - less than 14 days notice	Per course	Cancellation under 5 days no refund
Corporate Director Resources	HR&OD and Transformation	Learning & Development fees - Basic First Aid	Per course	£65.00
Corporate Director Resources	HR&OD and Transformation	Learning & Development fees - Basic First Aid (group of 8-15 at client venue)	Per group course	£325.00
Corporate Director Resources	HR&OD and Transformation	Learning & Development fees - Manual Handling & Moving People practical	Per course	£115.00
Corporate Director Resources	HR&OD and Transformation	Learning & Development fees - Manual Handling & Moving People (group of 8-15 at client venue)	Per group course	£850.00
Corporate Director Resources	HR&OD and Transformation	Learning & Development fees - Safeguarding for Front Line Staff	Per course	£50.00
Corporate Director Resources	HR&OD and Transformation	Learning & Development fees - Safeguarding for Front Line Staff (group of 8-15 at client venue)	Per group course	£325.00
Corporate Director Resources	HR&OD and Transformation	Learning & Development fees - Managers Safeguarding	Per course	£65.00
Corporate Director Resources	HR&OD and Transformation	Learning & Development fees -Managers Safeguarding (group of 8-15 at client venue)	Per group course	£375.00
Corporate Director Resources	HR&OD and Transformation	Learning & Developments fees -Autism support- Understanding Autism	Per course	£50.00
Corporate Director Resources	HR&OD and Transformation	Learning & Development fees - Autism support- Understanding Autism (group of 8-15 at client venue)	Per group course	£325.00
Chief Executive	Legal & Governance	Registration - Marriage/CP Ceremony in small registration office ceremony room max 40 Mon - Thu	Per Ceremony	£250.00
Chief Executive	Legal & Governance	Registration - Marriage/CP Ceremony in small registration Office ceremony room (40) Fri	Per Ceremony	£300.00
Chief Executive	Legal & Governance	Registration - Marriage/CP Ceremony in small registration office ceremony room (40) Sat	Per Ceremony	£330.00
Chief Executive	Legal & Governance	Registration - Marriage/CP Ceremony in large Registration Office ceremony room (60-70) Mon - Thu	Per Ceremony	£300.00
Chief Executive	Legal & Governance	Registration - Marriage/CP Ceremony in large Registration Office ceremony room (60-70), Fri	Per Ceremony	£350.00
Chief Executive	Legal & Governance	Registration - Marriage/CP Ceremony in large Registration Office ceremony room (60-70), Sat	Per Ceremony	£380.00
Chief Executive	Legal & Governance	Registration - Marriage/CP in an Approved Venue Monday to Thursday	Per Ceremony	£475.00
Chief Executive	Legal & Governance	Registration - Marriage/CP in an Approved Venue Friday	Per Ceremony	£500.00
Chief Executive	Legal & Governance	Registration - Marriage/CP in an Approved Venue Saturday	Per Ceremony	£525.00
Chief Executive	Legal & Governance	Registration - Combination ceremony package includes small stat ceremony, 2nd celebratory ceremony & inspection fee	Per Ceremony	£625.00
Chief Executive	Legal & Governance	Registration - Conversion of CP to Marriage - Registration only in an Approved Venue Mon to Friday	Per Ceremony	£250.00
Chief Executive	Legal & Governance	Registration - Conversion of CP to Marriage - Registration only in an Approved Venue Saturday	Per Ceremony	£290.00
Chief Executive	Legal & Governance	Registration - Conversion of CP to Marriage - Registration only in an Approved Venue Sunday	Per Ceremony	£325.00
Chief Executive	Legal & Governance	Registration - Conversion of CP to Marriage - Registration only in an Approved Venue Bank Holiday	Per Ceremony	£350.00
Chief Executive	Legal & Governance	Registration - Licence for Approved Premises for Marriage or Civil Partnership includes naming and celebration of marriage (formerly renewal of vows) ceremonies (valid for 3 years)	per licence	£1,850.00
Chief Executive	Legal & Governance	Registration - Licence For Religious Buildings to be Approved Premises for Civil Partnership Registrations	per licence	£1,850.00
Chief Executive	Legal & Governance	Registration - Fee for Request to Review Decision regarding Approved Venue/Religious Building Licence	per licence	£300.00

Annex 9 – Fees and Charges (page 17)

Corporate Directorate	Service	Fee	Unit	2022/23 Price
Chief Executive	Legal & Governance	Registration - Welcoming Ceremony (Naming) or Celebration of Marriage/CP at a Registration Office Sat	Per Ceremony	£330.00
Chief Executive	Legal & Governance	Registration - Welcoming Ceremony (Naming) or Celebration of Marriage/CP at a Registration Office Sat	Per Ceremony	£380.00
Chief Executive	Legal & Governance	Registration - Welcoming Ceremony (Naming) or Celebration of Marriage/CP in an Approved Venue Mon to Thu	Per Ceremony	£475.00
Chief Executive	Legal & Governance	Registration - Welcoming Ceremony (Naming) or Celebration of Marriage/CP in an Approved Venue Friday	Per Ceremony	£500.00
Chief Executive	Legal & Governance	Registration - Welcoming Ceremony (Naming) or Celebration of Marriage/CP in an Approved Venue (Sat)	Per Ceremony	£525.00
Chief Executive	Legal & Governance	Registration - Proof of Life certification/PD2 form completion for change of name on passport	per passport	£20.00
Corporate Director Place	Highways & Transport	Highways Information - hourly rate	per hour	£77.18
Corporate Director Place	Highways & Transport	Highways and Rights of Way - hourly rate	per hour	£100.28
Corporate Director Place	Highways & Transport	Public Rights of Way only - hourly rate	per hour	£55.44
Corporate Director Place	Highways & Transport	Common Land and Village Green - per enquiry	per enquiry	£26.78
Corporate Director Place	Highways & Transport	Highway Statement or Declaration only	per statement / declaration	£236.25
Corporate Director Place	Highways & Transport	Public Path Orders	per order	£2,388.75
Corporate Director Place	Highways & Transport	ROW - Correction of the Commons or Town and Village Green Registers for non-registration or mistaken registration of land	per correction	£2,156.00
Corporate Director Place	Highways & Transport	ROW - searching for land to which rights of common attach	per hour	£70.00
Total				

***NB**

Does not include:-

Statutory charges

Rents and Service charges

Leisure Centre charges - please refer to Cabinet Member Decision paper 03rd August 2021 - titled Alignment of Fees, Charges and Memberships

Parking fees and charges will follow the Traffic Regulation Order process or consultation

All private sector lease properties and temporary accommodation rents will increase by 4.1%

Appendix 2 – Capital Strategy 2022/23

1. This report presents the Capital Strategy for 2022/23 which sets out the proposed Capital Programme for 2022/23 with future years projected to 2029/2030.
2. The Capital Strategy is an annual requirement that must be approved by Full Council.
3. The purpose of the Capital Strategy is to clearly set out the priorities and framework within which Wiltshire Council determines its resourcing priorities for capital investment, decides the level of borrowing, the affordability of the borrowing and sets the level of the risk appetite.

BACKGROUND

4. The Prudential code for Capital Finance in Local Authorities (2017) introduced a new requirement for Local Authorities to prepare an annual Capital Strategy to be authorised by Full Council.
5. The purpose of the Capital Strategy is to clearly set out the priorities and framework within which Wiltshire Council determines its resourcing priorities for capital investment, decides the level of borrowing, the affordability of the borrowing and sets the level of the risk appetite.
6. The prudential code sets out that the Capital Strategy is intended to give a high level overview of how capital expenditure, capital financing and treasury management activity contribute to the provision of services along with an overview of how associated risk is managed and the implications for future sustainability.
7. The Capital Strategy does not duplicate more detailed policies, procedures or plans; it is intended to sit above and reference these to allow those seeking more detail to know where to find it.
8. Capital Expenditure is defined within the Chartered Institute of Public Finance and Accountancy's (CIPFA) Accounting Code of Practice as; Expenditure that results in the acquisition, construction, or the enhancement of non-current assets (tangible or intangible) in accordance with proper practices... All other expenditure must be accounted for as revenue expenditure unless specifically directed by the Secretary of State.

CAPITAL EXPENDITURE

Capital Programme

9. The Capital Programme is approved by Full Council. The proposed Capital Programme 2022/23-2029/30 is attached in Appendix 1, annex 7, and totals £1,286.953m. A summary position is set out in the tables below for both the capital spend and how it is planned to be financed.

	Revised 22/23 Budget £'m	Revised 23/24 Budget £'m	Revised 24/25 Budget £'m	Revised 25/26 to 29/30 Budget £'m	TOTAL £'m
Corporate Director - People	47.308	21.267	16.990	18.000	103.565
Corporate Director - Resources	162.622	72.245	64.068	27.722	326.657
Corporate Director - Place	52.026	73.594	80.136	336.409	542.165
General Fund Total	261.956	167.106	161.194	382.131	972.387
Housing Revenue Account	45.159	38.309	36.391	194.707	314.566
Total Capital Programme	307.115	205.415	197.585	576.838	1,286.953

Funding	Revised 22/23 Budget £'m	Revised 23/24 Budget £'m	Revised 24/25 Budget £'m	Revised 25/26 to 29/30 Budget £'m	TOTAL £'m
Grants	73.152	79.999	101.497	322.968	577.616
Contributions	2.198	7.162	7.739	3.504	20.603
HRA	45.159	38.309	36.391	194.705	314.564
Capital Receipts	3.439	0.250	0.250	1.250	5.189
Flexible Capital Receipts	0.000	0.000	0.000	0.000	0.000
Borrowing - Funded by revenue saving in service	100.787	33.478	13.299	0.751	148.315
Borrowing	82.380	44.217	38.409	21.570	186.576
Other	0.000	2.000	0.000	32.090	34.090
Total Capital Programme Funding	307.115	205.415	197.585	576.838	1,286.953

10. The Capital Programme sets out the capital projects that the Council plans to invest in over the next 8 years from 2022/23 to 2029/30; the amount of budget per project per year and the indicative sources of funding.
11. The Capital Programme has been reviewed and all figures validated, amended and reprofiled in consultation with Capital Project leads where necessary.
12. The revenue impact of financing capital investments are two fold, external interest payable and Minimum Revenue Provision (MRP). For the proposed capital programme 2022/23-2029/30 these have been factored into the 2022/23 revenue budget setting process and MTFs.
13. The key objectives of Wiltshire Council's Capital Programme are to ensure;

- Capital assets are used to support the delivery of business plan priorities and the delivery of council services, including the Housing Revenue Account (HRA) in line with the Council's 4 key business plan principles;
 - Thriving Economy
 - Resilient Society
 - Sustainable Environment
 - Empowered People
 - Expenditure is aligned to the Council's Asset Management Plans and HRA Business Plan to ensure that buildings and infrastructure, such as schools, roads and housing dwellings are fit for purpose and in a suitable condition to deliver services to the communities they serve.
 - All investments are affordable, sustainable and financially prudent;
 - Expenditure supports and enhances service delivery and/or generates revenue savings or income streams.
14. In setting the Capital Programme, the Council will consider projects that can generate new or additional future on-going income revenues to replace reducing grant funding and enable services that are required by the community to be provided. Opportunities will also be explored to develop new ways of relieving future pressures. These projects will meet wider Council priorities for example support economic activity, development or regeneration so will not be purely for yield.
15. The Council will look to maximise opportunities to secure external funds and work with partners, both private and other government agencies, to increase the overall level of investment within Wiltshire to support priorities and economic development.

People (£103.565m in the period 2022/23-2029/30)

Scheme name	Revised 22/23 Budget £'m	Revised 23/24 Budget £'m	Revised 24/25 Budget £'m	Revised 25/26 to 29/30 Budget £'m	TOTAL £'m
Education & Skills					
Access and Inclusion	0.100	0.100	0.100	0.500	0.800
Basic Need	18.221	4.355	2.042	2.000	26.618
Stonehenge School Replacement of Lower Block	3.342	0.750	0.053	0.000	4.145
Devolved Formula Capital	0.500	0.500	0.500	2.500	4.000
Schools Maintenance & Modernisation	6.557	5.300	4.750	13.000	29.607
Early Years Buildings	1.170	0.000	0.000	0.000	1.170
Special Schools	16.068	10.262	9.545	0.000	35.875
Abnormal Costs in Development of SEND Free School	0.350	0.000	0.000	0.000	0.350
Education & Skills Total	46.308	21.267	16.990	18.000	102.565
Families & Children's					
Children's Home	1.000	0.000	0.000	0.000	1.000
Families & Children's Total	1.000	0.000	0.000	0.000	1.000
People Total	47.308	21.267	16.990	18.000	103.565

16. We want to give the children of Wiltshire the best start in life as it is a fundamental part of improving their long-term life chances and affords them the best opportunity to live long, full and healthy lives. Wiltshire invests in Early Years and Schools to ensure places are available, offering choice and inclusivity and ensuring buildings are in a good condition and provide the right environment for learning and to keep children safe.
17. Included within the programme are significant schemes that cover the planned maintenance of Wiltshire schools from roof replacements to heating systems and provide for expansions and new schools as well as ensuring facilities are accessible for pupils with additional needs.
18. As part of 2022/23 budget setting additional investment of £4.170m has been added to the programme. £3m is to allow for mobile and pratten classrooms to be replaced with permanent extensions and £1.170m to contribute towards the replacement of 4 temporary early year setting buildings that are no longer fit for purpose and to ensure services can continue and that Wiltshire Council meet its statutory duty to provide sufficient childcare across the county. A longer term strategy for Early Year setting building will be developed in 2022.
19. The capital programme for these works totals £66.340m and is funded by a mixture of Council borrowing, Government grant and developer contributions.
20. The Silverwood and SEND Special School capacity and alternative provision programmes will deliver significant additional places from September 2023 for learners with SEND. A new centre of excellence will be delivered at Rowdeford near Devizes, a budget of £36.225m has been allocated for this programme and is largely funded by Council borrowing.

21. This will be a purpose-built special school which will address the demand needs for additional SEND places for Wiltshire while providing:

- Attractive buildings - safe, friendly, calm and engaging places with wide corridors and lots of natural light
- Strong links with mainstream schools, with a special outreach provision (or resource base) in at least one primary and one secondary school in each key locality
- New world class facilities and support: hydro-pools, sensory rooms, physio, open outdoor space, speech and language therapy, family care
- Strong and vibrant community links – with cafés, community gardens and public playing fields – with inclusive businesses and civic spaces and services that facilitate and advocate independent living for all
- Improved inclusion and outcomes for children with SEND at secondary age
- Effective links with specialist nurseries, offering children with special needs seamless attention from the time they are tots to their teenage years
- Good transport routes and means of transport between the sites, central to the home locations of children and young people with SEND

22. A budget of £1m is included to increase the provision of local placements for looked after children. Options are being developed and finalised in 2021/22 to ensure that provision is available for when placements into family based care is not appropriate. Local provision is essential so that children and young people can remain close to their home and communities to enable them to continue with their education and maintain positive relationships. Being safe throughout life and all its facets is a foundation that all should be provided with.

Resources (£326.657m in the period 2022/23-2029/30)

Scheme name	Revised 22/23 Budget £'m	Revised 23/24 Budget £'m	Revised 24/25 Budget £'m	Revised 25/26 to 29/30 Budget £'m	TOTAL £'m
Finance					
Evolve Project	4.982	2.500	0.000	0.000	7.482
Finance Total	4.982	2.500	0.000	0.000	7.482
Assets & Commercial Development					
Capital Receipt Enhancement	0.170	0.000	0.000	0.000	0.170
Commercial - Commercial Investment	24.849	12.500	12.500	0.000	49.849
Depot & Office Strategy	4.160	0.000	0.000	0.000	4.160
Disabled Facilities Grants	5.000	4.000	4.000	15.000	28.000
Facilities Management Operational Estate	2.651	3.250	2.500	10.000	18.401
Gypsies and Travellers Projects	1.300	0.000	0.000	0.000	1.300
Housing Infrastructure Fund (HIF)	7.501	21.121	37.581	0.000	66.203
Porton Science Park	3.709	0.000	0.000	0.000	3.709
Health and Wellbeing Centres - Live Schemes	7.850	0.441	0.045	0.000	8.336
Non-Commercial Property Purchases	0.059	0.000	0.000	0.000	0.059
North Wiltshire Schools PFI Playing Fields	0.300	0.000	0.000	0.000	0.300
Operational Property Energy Efficiency and Generation	8.400	0.000	0.000	0.000	8.400
Park & Ride Solar Panel Canopys	3.500	0.000	0.000	0.000	3.500
Salisbury Central Car Park & Maltings	32.630	0.000	0.000	0.000	32.630
Facilities Management Investment Estate	0.630	0.250	0.250	1.250	2.380
Social Care Infrastructure & Strategy	0.634	0.000	0.000	0.000	0.634
Assets & Commercial Development Total	103.343	41.562	56.876	26.250	228.031
Capital Loans					
Stone Circle Housing Company Loan	33.488	12.227	0.799	0.751	47.265
Stone Circle Development Company Loan	11.050	8.751	0.000	0.000	19.801
Capital Loans Total	44.538	20.978	0.799	0.751	67.066
Information Services					
ICT Applications	4.258	2.914	2.914	0.000	10.086
ICT Business as Usual	1.627	2.284	1.575	0.721	6.207
ICT Other Infrastructure	0.400	0.400	0.400	0.000	1.200
ICT Get Well	3.474	1.607	1.504	0.000	6.585
Microsoft Cloud Navigator	0.000	0.000	0.000	0.000	0.000
Information Services Total	9.759	7.205	6.393	0.721	24.078
Resources Total	162.622	72.245	64.068	27.722	326.657

23. The council's Asset Management Plans set out the approach to managing the council's land and property assets. The Council has asset management policy frameworks which support the overall approach of managing assets by portfolio and include areas such as disposals and acquisitions, as well as active management of the council's operational, commercial, and rural estate.
24. The council continues to focus on the most efficient use of its buildings, which includes sharing space. Wiltshire is moving to a market rent position for its tenants and has implemented a third party charging policy.
25. Wiltshire has developed community campuses and hubs in towns across Wiltshire to enable public services to co-locate and improve customer service. This programme has enabled the Council to reduce and rationalise the number of buildings it owns and their associated repair and maintenance costs. Melksham Campus is due to complete in 2023.

26. New ways of working across the County brought about by increased home working in response to COVID -19 will free up additional buildings. This will create opportunities for commercial lettings of spare space or development opportunities for jobs and homes.
27. Wiltshire Council is on the path to carbon neutral and included within the programme are schemes and projects for the estate that will assist with this, these projects include lighting upgrades, PV installations, upgraded air handling units and installation of air source heat pumps.
28. As part of the 2022/23 capital budget setting additional investment of £5.130m has been added to the programme to address essential health and safety work on the structure and lighting of car parks, repair works at Salisbury Library and for essential compliance and improvements works to the commercial and rural estate to ensure they can be marketed and relet quickly and for the best returns.
29. These programmes, totalling £47.849m, allow Wiltshire Council to deliver its statutory duties by ensuring the estate is maintained to a good standard and services can operate safely, efficiently, and effectively.
30. £31.560m is included within the capital programme for Information Services and the Evolve programme, which will implement a new Enterprise Resource Planning (ERP) system for the Council. Wiltshire Council invests in digital infrastructure to underpin all of Wiltshire operations and services and ensure communities and business can engage and transact responsively and seamlessly. The majority of these programmes are funded through borrowing.
31. The Chippenham Housing Infrastructure Fund (HIF) scheme relates to the delivery of significant infrastructure works in and around Chippenham. The budget for this scheme over this capital programme is £66.203m and is funded by external grants from Central Government following a successful application to Central Government's Housing Infrastructure Fund (HIF). This scheme will provide the infrastructure upfront to unlock housing supply to ensure people can live and work locally and play an active part in their community.
32. Stone Circle Housing and Development companies were established in 2019 to meet a range of Wiltshire's strategic housing needs and undertake residential development, predominantly on Council owned land to ensure these needs are met while increasing the potential return to the Council.
33. The aim of Stone Circle Housing Company is to meet a range of strategic housing needs facing the council that cannot easily be addressed by the Council's current approaches. Accommodation to meet the needs of specific vulnerable households in a timely manner from the existing housing stock in Wiltshire is not a priority for the Council's registered provider partners. The Council procures accommodation for homeless households that is costly and the quality and cost could be improved by private rented sector accommodation provided by a local housing company. The Stone Circle Business Plan aims to purchase 250 properties by 2025.

34. The Council has a successful programme of asset disposal. Over the next three years the Council estimates that it may be able to offer to the market sites capable of residential development which subject to planning permission could deliver over 500 units of accommodation. The Council has established Stone Circle Development Company to enable the strategic housing needs across the County to be better met while increasing the potential return that could be generated from the developments.
35. Improving housing supply is critical for ensuring people can live and work locally and play an active part in their community. We want to ensure that residents have easy access to high quality and affordable housing that's close to their family, that's right for them and in beautiful places.
36. The total budget for these schemes over the period 2021/22-2029/30 is £67.066m and will be financed by external borrowing which will be funded by returns from the Stone Circle Housing and Development companies.
37. The commercial investment capital allocation of £53.349m exists to finance investment with a service or regeneration benefit where it is also possible to achieve a return above costs. This allocation will also enable the Council to seek investment in acquisitions that could further bio-diversity net gain and it is intended that in 2022/23 a policy is adopted to support such an approach. Investment in solar panel canopies on Council sites will not only generate energy to offset the Council's energy costs but will also address the climate emergency thus furthering the Council energy carbon reductions programme in its own estate.
38. Disabled Facility programme is funded by Government grant and is forecast to be £26m across this capital programme period. This programme enables vulnerable households to remain in their homes through means tested adaptations.
39. A £31.2m budget is held over the potential future development and regeneration at the Maltings and Central Car Park sites in Salisbury. The Council had been in discussions with a lease owner around a potential acquisition to enable a strategic land assembly for future re-development, however the site and lease has recently been sold to a new owner. It is anticipated that discussions will take place with the new owner and that a decision on the likely next steps for this scheme will be made in 2022/23.

Place (£542.165m in the period 2022/23-2029/30)

Scheme name	Revised 22/23 Budget £'m	Revised 23/24 Budget £'m	Revised 24/25 Budget £'m	Revised 25/26 to 29/30 Budget £'m	TOTAL £'m
Highways & Transport					
Parking Contactless Machines	0.127	0.127	0.126	0.000	0.380
Fleet Vehicles	4.091	0.500	0.500	2.500	7.591
Integrated Transport	1.781	1.781	1.781	8.905	14.248
Local Highways and Footpath Improvement Groups	0.800	0.800	0.800	4.000	6.400
LED Street Lighting	0.200	0.000	0.000	0.000	0.200
Structural Maintenance & Bridges	16.140	16.139	16.139	80.695	129.113
Passenger Transport RTPi	0.695	0.000	0.000	0.000	0.695
Drainage Improvements	0.500	0.500	0.500	0.000	1.500
Major Road Network M4 Junction 17	1.007	1.233	17.033	8.567	27.840
A338 Salisbury Junction Improvements MRN	0.759	0.561	10.136	4.114	15.570
A350 Chippenham Bypass (Ph 4&5) MRN	1.091	19.056	11.070	0.000	31.217
A3250 Melksham Bypass LLM - Full Scheme	2.825	5.630	5.795	221.781	236.031
Highways & Transport Total	30.016	46.327	63.880	330.562	470.785
Economy & Regeneration					
Boscombe Down	1.191	0.000	0.000	0.000	1.191
Salisbury Future High Streets	5.005	3.214	0.000	0.000	8.219
Trowbridge Future High Streets	5.827	8.363	0.000	0.000	14.190
Carbon reduction	0.009	0.009	0.009	0.000	0.027
Wiltshire Online	0.847	0.097	0.097	0.097	1.138
Economy & Regeneration Total	12.879	11.683	0.106	0.097	24.765
Environment					
Waste Services	1.019	0.719	0.500	2.500	4.738
HRC Savings Infrastructure	0.100	0.000	0.000	0.000	0.100
Environment Total	1.119	0.719	0.500	2.500	4.838
Leisure Culture & Communities					
Area Boards and LPSA PRG Reward Grants	0.400	0.400	0.400	2.000	3.200
Community Projects	0.400	0.000	0.000	0.000	0.400
Fitness Equipment for Leisure Centres	0.800	0.250	0.250	1.250	2.550
Libraries - Self Service	0.500	0.000	0.000	0.000	0.500
Trowbridge Leisure Centre	2.000	13.000	10.000	0.000	25.000
Leisure Requirements	3.912	1.215	5.000	0.000	10.127
Leisure Culture & Communities Total	8.012	14.865	15.650	3.250	41.777
Place Total	52.026	73.594	80.136	336.409	542.165

40. We have vibrant, well-connected communities where people can get around easily and access good services, including through digital channels. This will help grow the local economy in a sustainable way. Wiltshire invests in its infrastructure, this includes the resurfacing of roads, reactive patching, surface dressing, drainage and pothole repairs and Real Time Passenger Information. The total budget for these schemes over the period is £160.127m and is funded by a combination of external grants from central government, borrowing and developer contributions.

41. A total of £4.485m investment has been added to the capital programme for Highways and Transport projects this will enable £1.5m drainage improvement works to be undertaken to highway and land drainage assets at locations known to be vulnerable to flooding; improving safety and protecting property. Investment in the

council vehicle fleet of £1.910m will ensure front line service continue to operate effectively, the Fleet Strategy will be taken to Cabinet in 2022/23 with an emphasis on carbon neutral fleet and setting out the long terms requirements. £0.380m has been invested to replace 95 outdated car parking machines with contactless machines in Wiltshire car parks over a three year programme. £0.695m will be used to replace the current real time passenger information system which provides live data on how buses are running to the public to encourage the use of busses reducing congestion and emissions.

42. Wiltshire is currently developing major road improvements to facilitate population and employment growth, and improve the local transport infrastructure. £74.627m investment has been added for three Major Road Network Schemes; M4 Junction 17 Improvements, A338 Salisbury Junction Improvements and A350 Chippenham Bypass (ph 4 & 5) and £236.021m for Local Major scheme, the A350 Melksham Bypass.
43. The Major Road Network Schemes will be funded by a combination of Department for Transport (DfT) grant and Wiltshire Council match funding from Community Infrastructure Levy (CIL) and S106 contributions and will only proceed to construction upon confirmation of DfT grant funding. DfT grant funding has been confirmed for the A350 Chippenham Bypass.
44. The council is committed to progressing the A350 Melksham Bypass. It is a Local Major scheme which is expected to take about seven years until it is completed and will have to go through a number of stages, including planning approvals, statutory orders, public inquiry and procurement. At present funding has been included within the capital programme to full construction however financing has only been assigned to Full Business Case stage, which is expected to be submitted in 2026, and this will be through a combination of DfT grant and CIL funding.
45. The construction stage will require further funding of up to £32m from 2026/27 onwards, will depend on the successful progress through the statutory procedures and on the actual contribution required by the DfT at that time. In the meantime, the council will continue to work with the DfT to deliver this scheme to ensure the necessary funding is available.
46. The council was successful in securing Department for Levelling Up, Housing and Communities (MHCLG) grant funding for future high streets and combined with a local contribution will deliver projects in Trowbridge and Salisbury.
47. Salisbury Future High street budget of £8.219m for this period will focus on the Station Forecourt and Fisherton Street in Salisbury. This will enhance the public realm and improve accessibility to make it easier, safer, and more convenient to travel into the city centre.
48. Trowbridge Future High Streets budget of £14,190m, will deliver a range of projects aiming to strengthen the sustainability of Trowbridge Town centre by creating a more diverse offer and increasing footfall. Ensuring this long-term sustainability involves maximising the use of some key buildings, bringing vacant retail units back into use,

as well as improving connectivity, the public realm and active travel opportunities within the town centre.

49. An additional £0.838m has been added for Waste services to ensure facilities and closed sites are monitored and achieve the required environmental standards and investment at Household Recycling Centres to increase recycling.
50. £25m investment has been added to the programme to create a new Leisure facility to serve Trowbridge and the surrounding area. The facility will offer swimming, gym and sports hall services and will be part of the Trowbridge Place shaping strategy that is being developed for 2022. An additional £8.627m has also been added for improvement and refurbishment at Leisure Centres to ensure leisure services can operate effectively and commercially and become a sustainable service. These programmes directly link to the Business Plan principle of Empowering People to stay active; keeping socially, physically and mentally active has direct and positive impacts on brain function, weight management, reducing disease and the ability to enjoy life. Improving all these factors for residents will lead to greater happiness and improved independence. These scheme's will be funded by borrowing, the new facility will be a more energy efficient building than the current facilities with a reduced carbon footprint so will enable the Council to deliver a more environmentally sustainable Leisure service.

Housing Revenue Account

Scheme name	Revised 22/23 Budget £'m	Revised 23/24 Budget £'m	Revised 24/25 Budget £'m	Revised 25/26 to 29/30 Budget £'m	TOTAL £'m
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Housing Revenue Account					
HRA - Council House Build Programme (Phase 2)	1.387	0.000	0.000	0.000	10.603
HRA - Council House Build Programme (Phase 3.1)	10.326	0.277	0.000	0.000	14.624
HRA - Council House Build Programme (Phase 3.2)	12.125	2.499	0.000	0.000	153.107
HRA - Council House Build Programme (Phase 3.3)	4.032	17.858	20.537	110.680	134.845
HRA - Refurbishment of Council Stock	17.289	17.675	15.854	84.027	
Housing Revenue Total	45.159	38.309	36.391	194.707	314.566

51. The Council House Build Programme is aligned to the remodelled Housing Revenue Account (HRA) business plan 2021-2051 that was approved by Cabinet in January 2021. The total budget for this scheme over the period is £179.721m and will be funded by a mixture of grants & contributions, HRA capital receipts or by the HRA, either directly or via external borrowing (funded by the HRA). The aim of the new programmes is to deliver 1000 new homes, and where the Council is in control of development these will be carbon zero new builds.
52. The Refurbishment of Council Stock programme is for the cyclical repairs and maintenance on the council's housing stock e.g. bathrooms, kitchens, roofs boilers etc. The total budget for this scheme over the period is £134.845 million in line with the HRA business plan. The capital programme was increased for investment in all existing stock to achieve energy performance rating B.

Capital Financing

53. The Capital Programme financing can be summarised as follows:

Funding	Revised 22/23 Budget £'m	Revised 23/24 Budget £'m	Revised 24/25 Budget £'m	Revised 25/26 to 29/30 Budget £'m	TOTAL £'m
Grants	73.152	79.999	101.497	322.968	577.616
Contributions	2.198	7.162	7.739	3.504	20.603
HRA	45.159	38.309	36.391	194.705	314.564
Capital Receipts	3.439	0.250	0.250	1.250	5.189
Flexible Capital Receipts	0.000	0.000	0.000	0.000	0.000
Borrowing - Funded by Revenue Saving in	100.787	33.478	13.299	0.751	148.315
Borrowing	82.380	44.217	38.409	21.570	186.576
Other	0.000	2.000	0.000	32.090	34.090
Total Capital Programme Funding	307.115	205.415	197.585	576.838	1,286.953

54. The Council seeks to utilise a wide range of funding to support its Capital Programme, maximising external funding opportunities, such as grants and contributions, and limiting internal sources, such as revenue funding. Capital funding sources are described below.

55. **Grants & Contributions** - Grant funding is one of the largest sources of financing for the Capital Programme. The majority of grants are awarded by Central Government departments, but some are received from other external bodies. Grants can be specific to a scheme, have conditions attached (such as time and criteria restrictions), or are for general use. S106 deposits account for the majority of capital contribution funding; these deposits are paid by developers and are ringfenced for particular projects as defined in the individual S106 agreements. Community Infrastructure Levy (CIL) can be used to fund capital expenditure in line with the council's CIL policy.

56. **HRA** – Capital expenditure for the Housing Revenue Account (HRA) is ringfenced from general fund capital expenditure and is financed by a combination of HRA borrowing and use of the ring-fenced HRA major repairs reserve.

57. **Capital Receipts** - The income received over the value of £0.010m from the disposal of Fixed Assets or the repayment of loans for capital purposes is defined as a capital receipt. They can normally only be used to fund capital expenditure or repay debt. Some capital receipts have additional restrictions on their use. The council seeks to obtain the highest possible receipt achievable from each disposal after considering wider community or service benefits. HRA receipts generated from the disposal of HRA assets are ringfenced to fund HRA projects.

58. **Borrowing (funded by revenue savings in service)** – There are a small number of schemes in the Capital Programme that are funded by borrowing where the anticipated revenue saving arising from the capital investment will be utilised to fund the costs of borrowing. These schemes, and the associated amount of borrowing to be funded from savings and income generated are:

Scheme name	Revised 22/23 Budget £'m	Revised 23/24 Budget £'m	Revised 24/25 Budget £'m	Revised 25/26 to 29/30 Budget £'m	TOTAL £'m
Commercial - Commercial Investment	24.849	12.500	12.500	0.000	49.849
Stone Circle Housing Company Loan	33.488	12.227	0.799	0.751	47.265
Stone Circle Development Company Loan	11.050	8.751	0.000	0.000	19.801
LED Street Lighting	0.200	0.000	0.000	0.000	0.200
Salisbury Central Car Park & Maltings	31.200	0.000	0.000	0.000	31.200
Total Funding	100.787	33.478	13.299	0.751	148.315

59. **Borrowing** - The council can determine the level of its borrowing for capital financing purposes, based upon its own views regarding the affordability, prudence and sustainability of that borrowing, in line with the CIPFA Prudential Code for Capital Finance. Borrowing levels for the Capital Programme are therefore constrained by this assessment and by the availability of the revenue budget to meet the cost of this borrowing which is built into the Council's Medium-Term Financial Strategy (MTFS).
60. **Revenue Funding** - The Council can use revenue resources to fund capital projects on a direct basis. However, given the pressures on the revenue budget of the Council, there are currently no plans to finance any of the current capital programme by revenue funding and it is unlikely that the Council will choose to undertake this method of funding in the future if other sources are available.

Capitalisation

61. The Council has a set of Accounting Policies that are approved annually by the Audit Committee that set out the Council's approach to capitalisation and are based upon guidance issued by the Chartered Institute of Public Finance and Accountancy (CIPFA) and take account of local circumstances.
62. The approved Accounting Policies are published within the Statement of Accounts and include policies on all the key accounting matters that affect the figures and disclosures in the statements.
63. Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Council and the cost of the item can be measured reliably. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (i.e. repairs and maintenance) is charged as an expense to the revenue account when it is incurred.

KNOWLEDGE AND SKILLS

64. The Capital Strategy has been developed by Officers of the Council, who have relevant knowledge and technical skills. In addition, external advice and management is employed by the Council procuring and appointing suitably qualified advisors and managers to support the development, operation and design of the programmes.

Consultants

65. The Council will use external consultancy services where there is a requirement to do so. A contract is in place for Treasury Management advice which includes advice on borrowing.

Training

66. In order to ensure that members and Statutory Officers have appropriate capacity and skills regarding their involvement in the investment decision making the following steps are required:

- Training given to Members in all aspects of the Statutory Guidance, the assessment of individual investments and risk.
- Technical training given to Statutory officers and those officers negotiating commercial deals in the technical fields of investment evaluation and requirements of the statutory guidance and prudential code.
- Briefings to members of the relevant committees in advance of any investment decision making prior to a decision being brought forward to the committee covering all aspects of the assessment as well as the strategic fit.

67. The Corporate Governance arrangements around decisions on non-financial investments will follow the rigour of our normal committee arrangements. The relevant Cabinet Members will be fully briefed in terms of the full details of the assessment including external advisor reports. Scrutiny will review all such individual decisions in advance of a Cabinet decision.

Financial Implications

68. These have been examined and are implicit throughout the report.

69. The revenue implications (Minimum Revenue Provision and External Interest) of funding the capital programme have been estimated and have been included in the council’s 2020/2021 revenue budget setting report as well as in the Medium-Term Financial Strategy and are summarised as follows:

Scheme name	Revised 22/23 Budget	Revised 23/24 Budget	Revised 24/25 Budget	TOTAL
Revenue Cost of Capital Financing	26.841	35.774	39.257	101.872

Workforce Implications

70. Staff who are working on specific schemes within the capital programmes will be funded from the capital programme for the duration of the programme of work and therefore will be funded temporarily. This means that there may be implications for those staff at the end of the programme of work. However, the council has in place robust policies and procedures to support this.

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